

Treasurer's Report
June 30, 2019

Operating Report

Line Item	Current Month				Year-to-Date			
	Actual	Budgeted	Better/(Worse) than Budget in \$	Better/(Worse) than Budget in %	Actual	Budgeted	Better/(Worse) than Budget in \$	Better/(Worse) than Budget in %
Operating Revenue	\$ 276,582	\$ 278,631	\$ (2,049)	(0.74%)	\$2,699,817	\$2,709,809	\$ (9,992)	(0.37%)
Less: Cost of Sales	\$ 73,189	\$ 76,492	\$ 3,303	4.32%	\$748,936	\$768,430	\$19,494	2.54%
Payroll & Benefits	\$ 371,212	\$ 359,915	\$ (11,297)	(3.14%)	\$4,126,928	\$4,046,368	\$ (80,560)	(1.99%)
Expenses	\$ 187,052	\$ 208,529	\$ 21,477	10.30%	\$2,321,799	\$2,593,614	\$271,815	10.48%
Net Surplus/(Deficit)	\$ (354,871)	\$ (366,305)	\$ 11,434	3.12%	\$ (4,497,845)	\$ (4,698,602)	\$200,757	4.27%

CDARS Operating Account Investments	\$0
Cash in Operating Accounts:	\$501,687
Operating/BOD Contingency Account	\$45,000
Total Operating/BOD Contingency Used YTD	\$7,052
Operating/Board Contingency Remaining	\$37,948

Detail of Board Contingency Usage:

Dog park Shed	\$ 2,773.10
Banquet Lighting	\$ 279.10
ABC	\$ 4,000.00
TOTAL	\$ 7,052.20

Recreational Expenditures

Reserves Report:

Reserve Fund Balance	\$ 4,247,971
CDARS Reserve Investments	\$ -
Transfers	\$ -
Ending balance Reserves funds + CD Investments	\$ 4,247,971

Detail of Monthly Capital Expenditures

	R&R
2019-033 sign upgrade-Mulligan	\$ 1,526.82
2019-012 sign upgrade-OTCC	\$ 2,228.82
2018-003 amenity tree allowance cub lake bathroom	\$ 600.00
2019-024 The Inverter Store (Solar System)	\$ 4,784.98
2019-036 USA Fire Door (Doors-Exterior Mulligan)	\$ 838.51
2019-034 USA Fire Door (Doors-Exterior WC)	\$ 838.52
2019-008 BVSA Security System	\$ 30,121.06
2019-047 pool furniture	\$ 29,314.38
YTD	\$ 548,318.00

Collections Report:

	Current year	Prior year
Number of properties assessed July 1	3,582	3,582
Additions (unmergers/ CSD lots sold/Split lots)	0	0
Deletions (mergers)	0	0
TOTAL LOTS	3,582	3,582
Current year assessments billed	\$5,301,360	\$5,143,752
Current year assessments collected YTD	5,062,353 <input type="text" value="95.5%"/>	4,942,300 <input type="text" value="96.1%"/>
Prior year assessments collected YTD	47,049	76,498
Total assessment collections YTD	\$5,109,402	\$5,018,798
Uncollected	\$239,007	\$201,452

Respectfully submitted,
Rebecca Hewett

BVSA Bank Account Detail as of :

6/30/2019

Ending Balance Local Operating - Bank of Sierra		125,402.73
Total Uncleared Transactions- <uncleared checks>, + deposits		27,819.80
Ending Balance after reconciling Local Operating - Bank of Sierra	170	153,222.53
Ending Balance Main Operating - (CAB Operating)	,0004	95,028.90
Total Uncleared Transactions	,0004	(996,509.29)
Sweeps Operating - Total Assets Wealth Mgmt Acct.	6683	1,249,945.32
Ending Balance after reconciling		348,464.93
Transfer to T-Report		501,687.46
Ending Balance - Reserve Operating (CAB Reserves) Mutual of Omaha Bank	2589	94,988.90
Total Uncleared Transactions	2589	851,067.51
(CAB Reserve) Mutual of Omaha Bank Account Service Charge	2589	
Total Assets Wealth Mgmt Acct. - Sweep Reserve Mutual Of Omaha Bank	6673	1,768,624.97
Edward Jones Investments		1,533,289.18
Ending Balance after reconciling		4,247,970.56
CDARS Operating	####	\$ -
CDARS Operating	####	\$ -
CDARS Operating	####	\$ -
CDARS Operating	####	\$ -
CDARS Operating Account Investments		-
CDARS Reserve Maturity 00/00/0000	####	
CDARS Reserve	####	\$ -
CDARS Reserve	####	\$ -
CDARS Reserve	####	\$ -
CDARS Reserve Investments		-
Reserves Total		4,247,970.56
Operating Totals		501,687.46
Ending Balance Deferred Operating - (CAB Deferred Operating)	2690	1,702,247.58
Total Uncleared Transactions	2690	182,875.80
		-
Ending Balance after reconciling		1,885,123.38
Petty Cash		1,950.00
Cash Bank		9,950.00
TOTAL ASSETS		6,646,681.40

Bear Valley Springs Association
COMBINED ALL DEPT - Income Statement

June 2019

07/12/2019

Ordinary Income/Expense

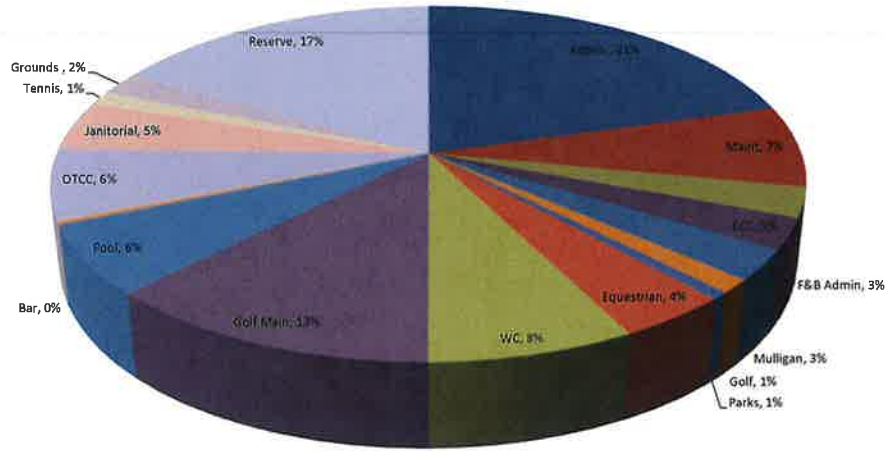
- Income
- 30099 - Income - Taxable Sales
- 30100 - Operating - Taxable
- 30100.1 - Food Sales
- 30111 - Dining Room Food Sales
- 30112 - Banquet Food Sales
- 30113 - Saloon Food Sales
- Total 30100.1 - Food Sales
- 30100.2 - Merchandise Sales
- 30100 - Operating - Taxable - Other
- Total 30100 - Operating - Taxable
- 30101 - Liquor Sales - Taxable
- 30103 - Beer Sales
- 30104 - Wine Sales
- 30105 - Non Alcoholic Beverages
- 30099 - Income - Taxable Sales - Other
- Total 30099 - Income - Taxable Sales
- 30199 - Income - Non Taxable Sales
- 30200 - Operating - Non Taxable
- 30201 - Snack Sales - Non Taxable
- Total 30199 - Income - Non Taxable Sales
- 30204 - Instructional Fees - In
- 30205 - Range Balls
- 30206 - Pull Car Rentals
- 30207 - Club Rentals
- 30210 - Private Cart Storage
- 30211 - Cart Rentals
- 30212 - Guest Fees
- 30215 - Golf Cart Trail Fees
- 30217 - Green Fees
- 30218 - Ranges - Campground Fees
- 30220 - Ground Maintenance
- 30226 - Show & Events Income
- 30227 - 4th of July Event Income
- 30230 - Administrative Fees
- 30231 - Amenity Card Fees
- 30235 - Collection Fees
- 30299 - Dog Park Tags
- 30300 - Fishing & Boat Permits
- 30303 - Arena & Ground Fees
- 30305 - Horse Board
- 30306 - Shavings
- 30307 - Turn-Out Fees
- 30308 - Supplements - equestrian
- 30400 - Rental Facilities
- 30495 - NSF Check Charges
- 30497 - Interest Income - Deferred
- 30499 - Dividend Income - Operating
- 30500 - Interest Income - Operating
- 30501 - Assmt Int Serv Cng
- 30501.1 - Penalties
- 30501.3 - Penalties
- Total 30501 - Assmt Int Serv Cng Penalty
- 30502 - Interest Income - House Charge
- 30505 - Miscellaneous Income
- 30601 - FCC Filing Fees

	Jun 19	Budget	\$ Over Budget	% of Budget	Jul 18 - Jun 19	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
144,945.77	113,122.31	31,823.46	128.13%	1,366,374.48	1,249,113.76	117,260.72	109.39%	1,249,113.76	
10,956.86	10,800.00	56.86	100.53%	84,133.92	122,000.00	-37,866.08	68.96%	122,000.00	
0.00	16,333.79	-16,333.79	0.0%	76,289.31	149,572.29	-73,282.98	51.01%	149,572.29	
155,802.63	140,256.10	15,546.53	111.08%	1,526,797.71	1,520,686.05	6,111.66	100.4%	1,520,686.05	
4,533.88	13,958.35	-9,424.47	32.48%	40,161.50	65,328.91	-25,167.41	61.48%	65,328.91	
-6,752.75	0.00	-6,752.75	100.0%	-74,608.56	0.00	-74,608.56	100.0%	0.00	
153,583.76	154,214.45	-630.69	99.59%	1,492,350.65	1,586,014.96	-93,664.31	94.09%	1,586,014.96	
14,850.19	15,890.49	-1,040.30	93.45%	140,140.75	138,684.26	1,456.49	101.05%	138,684.26	
12,484.81	12,063.39	421.42	103.49%	108,528.42	112,452.39	-3,923.97	96.51%	112,452.39	
8,475.28	9,163.16	-687.88	92.49%	100,270.60	102,123.08	-1,852.48	98.19%	102,123.08	
18,258.38	12,865.21	5,393.17	141.92%	120,294.51	97,584.73	22,709.78	123.27%	97,584.73	
0.00	0.00	0.00	0.0%	454.10	0.00	454.10	100.0%	0.00	
207,652.42	204,196.70	3,455.72	101.69%	1,962,039.03	2,036,859.42	-74,820.39	96.33%	2,036,859.42	
62.66	0.00	62.66	100.0%	773.49	0.00	773.49	100.0%	0.00	
26.75	2,060.00	-2,033.25	1.3%	800.54	5,590.00	-4,789.46	14.32%	5,590.00	
89.41	2,060.00	-1,970.59	4.34%	1,574.03	5,590.00	-4,015.97	28.16%	5,590.00	
5,631.55	9,422.00	-3,790.45	59.77%	33,314.95	41,275.00	-7,960.05	80.72%	41,275.00	
2,015.00	1,515.00	500.00	133.0%	11,140.00	12,988.00	-1,848.00	85.77%	12,988.00	
93.00	55.00	38.00	169.09%	631.00	475.00	156.00	132.84%	475.00	
111.00	60.00	51.00	185.0%	659.50	442.00	217.50	149.21%	442.00	
0.00	0.00	0.00	0.0%	2,275.00	2,400.00	-125.00	94.79%	2,400.00	
6,554.00	9,500.00	-2,946.00	68.99%	52,322.00	59,835.00	-7,503.00	87.8%	59,835.00	
5,115.00	5,156.00	-41.00	99.21%	24,349.00	18,440.00	5,909.00	132.04%	18,440.00	
4,205.00	6,115.00	-1,910.00	68.77%	41,842.50	20,975.00	2,075.00	110.90%	18,900.00	
1,455.00	1,630.00	-175.00	89.26%	13,819.00	8,460.00	5,359.00	163.35%	8,460.00	
5,899.50	3,500.00	2,399.50	168.56%	10,442.25	10,700.00	-257.75	97.59%	10,700.00	
-1,745.00	0.00	-1,745.00	100.0%	633.00	0.00	633.00	100.0%	0.00	
6,554.50	8,000.00	-1,445.50	81.93%	106,177.91	77,500.00	28,677.91	137.0%	77,500.00	
210.00	125.00	85.00	168.0%	1,175.00	1,500.00	-325.00	78.33%	1,500.00	
0.00	0.00	0.00	0.0%	357.75	200.00	157.75	178.88%	200.00	
132.00	40.00	92.00	330.0%	684.00	450.00	234.00	152.0%	450.00	
1,257.00	400.00	857.00	314.25%	7,039.00	2,845.00	4,194.00	247.42%	2,845.00	
220.00	600.00	-380.00	36.67%	2,633.50	3,980.00	-1,346.50	66.17%	3,980.00	
12,443.00	13,681.00	-1,238.00	90.95%	134,364.30	162,305.00	-27,940.70	82.79%	162,305.00	
455.00	500.00	-45.00	91.0%	7,028.00	6,000.00	1,028.00	117.13%	6,000.00	
235.00	580.00	-345.00	40.52%	3,271.40	6,100.00	-2,828.60	53.63%	6,100.00	
100.00	200.00	-100.00	50.0%	1,120.00	2,055.00	-935.00	54.5%	2,055.00	
2,687.59	3,375.00	-687.41	79.63%	20,132.89	20,400.00	-267.11	98.69%	20,400.00	
0.00	0.00	0.00	0.0%	0.00	500.00	-500.00	0.0%	500.00	
31.25	300.00	-268.75	10.42%	160.46	420.00	-259.54	38.21%	420.00	
0.00	0.00	0.00	0.0%	0.00	230.00	-230.00	0.0%	230.00	
1,928.60	10.00	1,918.60	19,286.0%	38,421.08	120.00	38,301.08	32,017.57%	120.00	
1,061.80	750.00	311.80	141.57%	42,433.69	37,000.00	5,433.69	114.69%	37,000.00	
5,180.00	1,700.00	3,480.00	304.71%	65,330.07	58,000.00	7,330.07	112.64%	58,000.00	
6,241.80	2,450.00	3,791.80	254.77%	107,763.76	95,000.00	12,763.76	113.44%	95,000.00	
0.00	10.00	-10.00	0.0%	57.88	120.00	-62.12	48.23%	120.00	
0.00	900.00	835.00	192.78%	5,200.00	9,900.00	-4,700.00	55.56%	9,900.00	
1,735.00	0.00	1,735.00	192.78%	21,535.00	0.00	21,535.00	217.53%	0.00	

	Jul 19	Budget	\$ Over Budget	% of Budget	Jul 18	Jun 19	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
30602 - ECC Fines	0.00	200.00	-200.00	0.0%	16,262.00	2,000.00	14,262.00	813.1%	2,000.00	2,000.00
30603 - Inspection Fees	0.00	825.00	-825.00	0.0%	2,950.00	10,900.00	-8,000.00	26.61%	10,900.00	10,900.00
30604 - ECC - Engineering Fees	0.00	300.00	-300.00	0.0%	2,750.00	1,800.00	950.00	152.78%	1,800.00	1,800.00
30705 - Unclaimed Deposits	-200.00	100.00	-300.00	-200.0%	-250.00	11,100.00	-11,350.00	-2.25%	11,100.00	11,100.00
30800 - Sport League Fees	2,525.00	295.00	2,230.00	855.93%	26,806.47	16,070.00	10,736.47	166.81%	16,070.00	16,070.00
38000 - Other Revenue Clearing	0.00	1,000.00	-1,000.00	0.0%	0.00	1,000.00	-1,000.00	0.0%	1,000.00	1,000.00
Total Income	276,581.62	278,630.70	-2,049.08	99.27%	2,699,816.66	2,709,809.42	-9,992.76	99.63%	2,709,809.42	2,709,809.42
Cost of Goods Sold										
40100 - Purchases - Food & Other	59,160.02	59,004.02	156.00	100.26%	627,701.73	620,775.64	6,926.09	101.12%	620,775.64	620,775.64
40101 - Purchases - Liquor	2,947.75	3,413.60	-465.85	86.35%	24,270.52	29,874.04	-5,603.52	81.24%	29,874.04	29,874.04
40102 - Purchases - Non Food - MR	0.00	0.00	0.00	0.0%	97.92	0.00	97.92	0.0%	0.00	0.00
40105 - Purchases - Snacks Non-Taxable	10.17	904.50	-894.33	1.12%	515.01	3,046.50	-2,531.49	16.91%	3,046.50	3,046.50
40106 - Purchases - Beer	4,409.11	4,342.81	66.30	101.53%	34,146.86	40,482.86	-6,336.00	84.35%	40,482.86	40,482.86
40107 - Purchases - Wine	2,716.48	3,256.09	-539.61	83.43%	30,275.56	36,720.12	-6,444.56	82.45%	36,720.12	36,720.12
40108 - Purchases - Non-Alcoholic Bevg	3,519.89	5,570.89	-2,051.01	63.17%	34,598.24	37,530.68	-2,932.44	92.19%	37,530.68	37,530.68
40200 - Inventory Adjustments - Food	1,005.14	0.00	1,005.14	100.0%	-832.53	0.00	-832.53	100.0%	0.00	0.00
40201 - Inventory Adjustments - Liquor	-404.09	0.00	-404.09	100.0%	-960.04	0.00	-960.04	100.0%	0.00	0.00
40203 - Inventory Adjustments - Beer	16.60	0.00	16.60	100.0%	-242.91	0.00	-242.91	100.0%	0.00	0.00
40204 - Inventory Adjustments - Wine	-193.01	0.00	-193.01	100.0%	-444.97	0.00	-444.97	100.0%	0.00	0.00
40205 - Inventory Adjustments - Snacks	19.27	0.00	19.27	100.0%	-245.50	0.00	-245.50	100.0%	0.00	0.00
40208 - Inventory Adjustment - Non-Alc	-17.30	0.00	-17.30	100.0%	55.78	0.00	55.78	100.0%	0.00	0.00
Total COGS	73,189.22	76,491.91	-3,302.69	95.68%	748,935.67	768,429.84	-19,494.17	97.46%	768,429.84	768,429.84
Gross Profit	203,392.40	202,138.79	1,253.61	100.62%	1,950,880.99	1,941,379.58	9,501.41	100.49%	1,941,379.58	1,941,379.58
Expense										
50100 - Payroll Expenses										
50101 - Payroll expense - Hourly	196,984.92	200,071.71	-3,086.79	98.46%	2,155,468.81	2,118,808.89	36,659.92	101.73%	2,118,808.89	2,118,808.89
50102 - Payroll Expense - Salaried	82,324.56	78,579.70	3,744.86	104.77%	986,511.41	942,252.65	44,258.76	104.7%	942,252.65	942,252.65
50103 - Payroll Expense - OVERTIME	3,965.27	0.00	3,965.27	100.0%	46,610.41	0.00	46,610.41	100.0%	0.00	0.00
50200 - Payroll Taxes										
50201 - Social Security	19,288.96	18,638.63	650.33	103.49%	216,206.37	206,300.41	9,905.96	104.8%	206,300.41	206,300.41
50202 - Medicare	4,511.13	4,390.66	120.47	102.74%	50,813.67	48,567.74	2,245.93	104.62%	48,567.74	48,567.74
50203 - FUI	393.56	450.29	-56.73	87.4%	6,377.05	32,871.53	-26,494.48	19.4%	32,871.53	32,871.53
50204 - CA SUI	2,244.21	2,784.21	-540.00	80.61%	35,678.76	41,713.64	-6,034.88	85.53%	41,713.64	41,713.64
Total 50200 - Payroll Taxes	26,437.86	26,263.79	174.07	100.66%	309,075.85	329,453.32	-20,377.47	93.82%	329,453.32	329,453.32
50300 - Workers Compensation	20,235.00	15,465.93	4,769.07	130.84%	148,952.57	194,245.17	-45,292.60	76.68%	194,245.17	194,245.17
50350 - Group Health Insurance	22,165.43	20,788.90	1,376.53	106.62%	254,458.87	249,466.80	4,992.07	102.0%	249,466.80	249,466.80
50400 - Retirement Contributions	5,691.80	4,293.00	1,398.80	132.58%	66,069.10	41,686.00	24,383.10	158.49%	41,686.00	41,686.00
50410 - Vacations Benefits	10,214.83	12,267.61	-2,052.78	83.27%	129,900.97	142,699.06	-12,798.09	91.03%	142,699.06	142,699.06
50420 - Employee Meals	3,192.60	2,184.50	1,007.50	146.12%	29,880.00	27,756.17	2,123.83	107.65%	27,756.17	27,756.17
Total 50100 - Payroll Expenses	371,211.67	359,915.14	11,296.53	103.14%	4,126,927.99	4,046,568.06	80,359.93	101.99%	4,046,568.06	4,046,568.06
50110 - Employee Incentive Programs	0.00	0.00	0.00	0.0%	48,080.00	55,500.00	-7,420.00	86.63%	55,500.00	55,500.00
50510 - First Aid	80.45	130.00	-49.55	61.89%	1,084.66	1,822.00	-737.34	59.53%	1,822.00	1,822.00
50512 - Drug Testing	312.50	165.00	147.50	189.39%	5,250.06	5,919.51	-669.45	88.69%	5,919.51	5,919.51
50900 - Elections	10,475.50	11,500.00	-1,024.50	15.71%	15,715.50	13,500.00	2,215.50	116.41%	13,500.00	13,500.00
51100 - Mileage & Vehicle Expense	2,261.53	3,082.00	-820.47	73.38%	37,943.03	41,117.00	-3,173.97	92.28%	41,117.00	41,117.00
51400 - Vehicle Allowances	525.00	1,225.00	-700.00	42.86%	7,957.39	14,700.00	-6,742.61	54.13%	14,700.00	14,700.00
51800 - Electricity	10,379.60	11,797.75	-1,418.15	87.98%	121,304.37	126,392.25	-5,087.88	95.98%	126,392.25	126,392.25
51900 - Natural Propane & Gas	5,471.42	3,108.00	2,363.42	176.04%	74,961.82	65,807.20	9,154.62	113.91%	65,807.20	65,807.20
52000 - Water - Potable	3,441.56	12,289.44	-8,847.87	28.0%	77,894.84	99,467.50	-21,572.66	78.31%	99,467.50	99,467.50
52001 - Sewer Fees	2,856.01	3,539.50	-683.49	80.69%	39,004.75	43,109.35	-4,104.60	90.48%	43,109.35	43,109.35
52002 - Water - Effluent	0.00	5,000.00	-5,000.00	0.0%	14,258.20	30,000.00	-15,741.80	47.53%	30,000.00	30,000.00
52003 - Water - Non-Potable	0.00	0.00	0.00	0.0%	33,008.32	238,000.00	-204,991.68	13.87%	238,000.00	238,000.00
52100 - Trash	3,048.75	3,569.34	-520.59	85.42%	45,801.43	42,832.08	2,969.35	106.93%	42,832.08	42,832.08
52200 - Telephone	3,249.24	2,333.00	916.24	43.31%	43,317.14	30,402.00	12,915.14	142.48%	30,402.00	30,402.00
52300 - Office Supplies	1,784.43	1,135.00	649.43	157.22%	17,035.00	17,035.00	-527.22	96.91%	17,035.00	17,035.00
52301 - Banking and Billing Supplies	0.00	0.00	0.00	0.0%	-384.10	0.00	-384.10	100.0%	0.00	0.00
52400 - Minor Equipment & Tools	6,757.51	2,220.00	4,537.51	304.39%	27,411.37	31,975.00	-4,563.63	85.73%	31,975.00	31,975.00
52500 - Licenses, Fees & Subs	4,114.29	928.77	3,185.52	442.98%	59,838.89	32,322.24	27,516.65	185.13%	32,322.24	32,322.24
52501 - Conference, Seminars & Training	0.00	200.00	-200.00	0.0%	6,262.15	15,233.00	-9,060.85	40.87%	15,233.00	15,233.00
52600 - Postage & Shipping	0.00	663.50	-663.50	0.0%	7,732.01	9,282.00	-1,549.99	83.3%	9,282.00	9,282.00

	Jun 19	Budget	\$ Over Budget	% of Budget	Jul 18 - Jun 19	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
52801 - Committee Fees	100.00	200.00	-100.00	50.0%	1,475.00	2,450.00	-975.00	60.2%	2,450.00
52900 - Community Relations	2,687.36	3,042.00	-354.64	88.3%	33,465.47	41,775.00	-8,309.53	80.11%	41,775.00
52901 - Disaster Planning	0.00	0.00	0.00	0.0%	0.00	1,400.00	-1,400.00	0.0%	1,400.00
52905 - Contingency Fund Expense	0.00	3,750.00	-3,750.00	0.0%	7,039.13	45,000.00	-37,960.87	15.64%	45,000.00
52910 - Employee Relations	575.13	1,542.00	-966.87	37.3%	25,921.39	30,759.00	-4,837.61	84.27%	30,759.00
53000 - Legal Fees	55.50	1,500.00	-1,444.50	3.7%	66,485.34	26,000.00	40,485.34	255.71%	26,000.00
53001 - Golf Course Management Fees	46,603.84	44,519.93	2,083.91	104.68%	559,246.08	539,239.16	20,006.92	103.71%	539,239.16
53010 - Legal Settlements	0.00	0.00	0.00	0.0%	0.00	10,000.00	-10,000.00	0.0%	10,000.00
53100 - Audit Services	0.00	0.00	0.00	0.0%	15,750.00	15,000.00	750.00	105.0%	15,000.00
53300 - Insurance-Liability/Umbrella	19,426.66	13,997.49	5,429.17	138.79%	173,598.92	167,969.88	5,629.04	103.35%	167,969.88
53301 - Travel	0.00	0.00	0.00	0.0%	3,041.56	7,510.00	-4,468.44	40.5%	7,510.00
53302 - Spoilage	579.90	389.00	190.90	149.08%	7,220.06	3,942.76	3,277.30	183.12%	3,942.76
53303 - Entertainment	3,475.00	3,400.00	75.00	102.21%	42,200.00	39,400.00	2,800.00	107.11%	39,400.00
53400 - Property Taxes - Possessory	1,400.76	1,700.00	-299.24	82.4%	16,809.12	20,400.00	-3,590.88	82.4%	20,400.00
53410 - Property Taxes - Unsecured	2,923.67	3,400.00	-476.33	85.99%	35,084.04	40,800.00	-5,715.96	85.99%	40,800.00
53420 - Property Taxes - Lease Equip	0.00	12.00	-12.00	0.0%	0.00	144.00	-144.00	0.0%	144.00
53421 - Fed & CA Filing Fees	0.00	0.00	0.00	0.0%	0.00	1,100.00	-1,100.00	0.0%	1,100.00
53600 - Advertising & Promotion	0.00	100.00	-100.00	0.0%	44.85	1,700.00	-1,655.15	2.64%	1,700.00
53700 - Collection Expense	0.00	115.00	-115.00	0.0%	0.00	1,380.00	-1,380.00	0.0%	1,380.00
53800 - Newsletter	0.00	0.00	0.00	0.0%	14,250.00	15,500.00	-1,250.00	91.94%	15,500.00
54000 - Equipment Rental	3,782.85	3,235.00	547.85	116.94%	23,802.10	38,820.00	-15,017.90	61.31%	38,820.00
54600 - Outside Services	8,104.84	8,019.24	85.60	101.07%	103,329.66	92,270.88	11,058.78	111.99%	92,270.88
54610 - 401K Plan Administration Fees	0.00	350.00	-350.00	0.0%	2,611.41	4,200.00	-1,588.59	62.18%	4,200.00
54710 - Payroll Services	1,616.37	2,200.00	-583.63	73.47%	20,966.81	21,400.00	-433.19	97.98%	21,400.00
54800 - Equipment Repair & Maintenance	67.40	998.00	-930.60	6.75%	12,388.01	15,666.00	-3,277.99	79.08%	15,666.00
54900 - Bad Debt	6,500.00	6,500.00	0.00	100.0%	78,000.00	78,000.00	0.00	100.0%	78,000.00
55001 - Chemicals	3,865.50	3,200.00	665.50	120.8%	47,360.81	44,330.00	3,030.81	106.84%	44,330.00
55003 - Sand & Gravel	0.00	2,200.00	-2,200.00	0.0%	3,255.00	10,424.00	-7,169.00	31.23%	10,424.00
55200 - Maint Materials & Supplies	1,738.35	3,340.00	-1,601.65	52.05%	44,022.46	49,312.00	-5,289.54	89.27%	49,312.00
55201 - Horse Trail Maintenance	1,934	200.00	1,734	9.97%	4,202.57	2,400.00	1,802.57	17.52%	2,400.00
55300 - Janitorial Supplies	1,960.79	2,250.00	-289.21	87.15%	23,597.22	27,325.00	-3,727.78	86.36%	27,325.00
55600 - Uniform Allowance	464.50	466.00	-1.50	99.68%	4,624.51	5,825.50	-1,200.99	79.38%	5,825.50
55700 - Pool Supplies	0.00	0.00	0.00	0.0%	123.28	100.00	23.28	123.28%	100.00
55900 - Non-Consumable Supplies	6,470.24	3,927.06	2,543.18	164.76%	60,573.13	37,505.77	23,067.36	161.5%	37,505.77
56000 - Cleaning Supplies	83.03	70.00	13.03	118.61%	3,179.51	840.00	2,339.51	378.51%	840.00
56100 - Construction Materials	2,247.78	660.00	1,587.78	340.57%	8,982.36	7,920.00	1,062.36	113.41%	7,920.00
56200 - Decorations	17.16	50.00	-32.84	34.32%	1,739.57	2,875.00	-1,135.43	60.51%	2,875.00
56300 - Glass/China/Silver Replacement	1,056.59	700.00	356.59	150.94%	2,524.71	12,950.00	-10,425.29	19.5%	12,950.00
56400 - Linens, Uniforms & Mats	2,957.54	2,122.00	835.54	139.38%	41,967.56	35,120.00	6,847.56	119.5%	35,120.00
56600 - Bank Fees & Credit Card Charges	217.30	665.00	-447.70	32.68%	3,513.09	6,475.00	-2,961.91	54.26%	6,475.00
56900 - Recruiting & Relocation	0.00	0.00	0.00	0.0%	20.00	0.00	20.00	100.0%	0.00
57001 - Fed & Supplements	1,584.75	8,500.00	-6,915.25	18.64%	42,856.95	42,500.00	356.95	100.84%	42,500.00
57200 - Equipment Maintenance Agreement	605.29	812.00	-206.71	74.5%	6,611.20	22,110.51	-15,499.31	29.9%	22,110.51
57250 - Software Supplies & Services	0.00	0.00	0.00	0.0%	0.00	150.00	-150.00	0.0%	150.00
57300 - Software & Upgrades	924.49	4,500.00	-3,575.51	20.54%	1,465.82	11,325.00	-9,859.18	12.94%	11,325.00
57400 - Stable Bedding	0.00	584.00	-584.00	0.0%	6,434.79	7,008.00	-573.21	91.82%	7,008.00
57600 - Shows & Events	2,857.14	3,650.00	-792.86	78.28%	5,143.07	7,650.00	-2,506.93	67.23%	7,650.00
57701 - Background Investigations	52.00	0.00	52.00	100.0%	298.90	466.00	-167.10	64.14%	466.00
58300 - Recreational Supplies	327.05	250.00	77.05	130.82%	1,352.33	3,290.00	-1,937.67	41.1%	3,290.00
58301 - Sports League Supplies	2,178.33	3,700.00	-1,521.67	58.87%	20,603.99	20,890.00	-286.01	98.63%	20,890.00
58302 - Event Expenses	50.12	50.00	0.12	100.24%	2,670.10	3,515.00	-844.90	75.96%	3,515.00
58304 - 4th of July Event Expenses	0.00	0.00	0.00	0.0%	72.00	0.00	72.00	100.0%	0.00
58306 - Tournament Expense	0.00	70.00	-70.00	0.0%	0.00	340.00	-340.00	0.0%	340.00
58400 - Restock Lake	0.00	0.00	0.00	0.0%	9,000.00	9,000.00	0.00	100.0%	9,000.00
58800 - Cash Over/Short	-22.26	0.00	-22.26	100.0%	2,329.49	0.00	2,329.49	100.0%	0.00
59300 - Credit Card Commission	4,739.30	4,707.00	32.30	100.69%	51,377.75	45,634.69	5,743.06	112.59%	45,634.69
Total Expense	558,263.67	568,444.15	-10,180.48	98.21%	6,448,726.72	6,639,982.04	-191,255.32	97.12%	6,639,982.04
Net Ordinary Income	-354,871.27	-366,305.36	11,434.09	96.88%	-4,497,845.73	-4,698,602.46	200,756.73	95.73%	-4,698,602.46
Net Income	-354,871.27	-366,305.36	11,434.09	96.88%	-4,497,845.73	-4,698,602.46	200,756.73	95.73%	-4,698,602.46

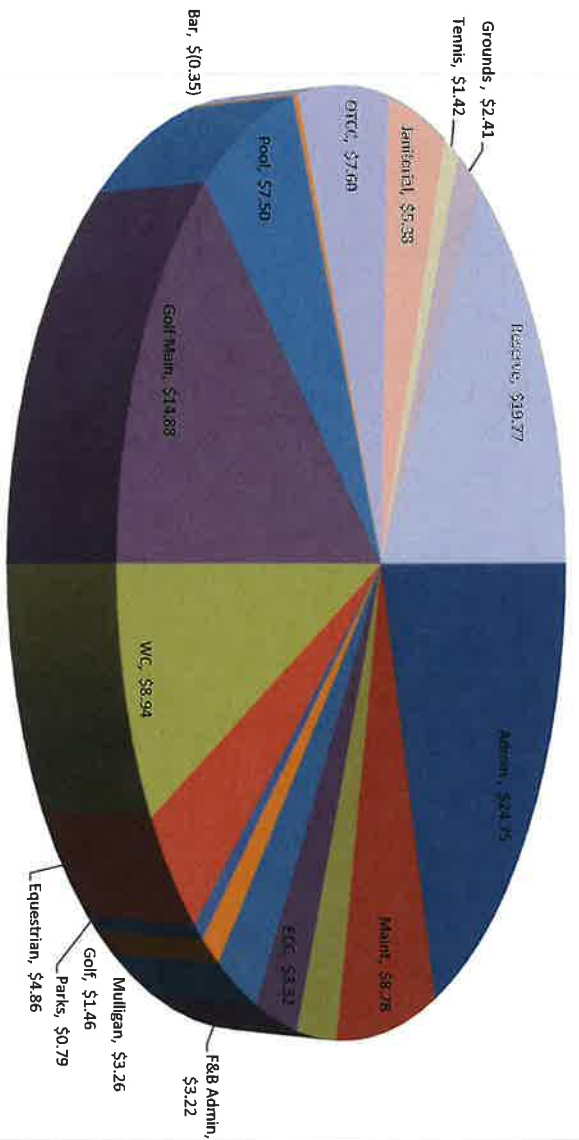
Departmental Subsidy



Departmental Subsidy

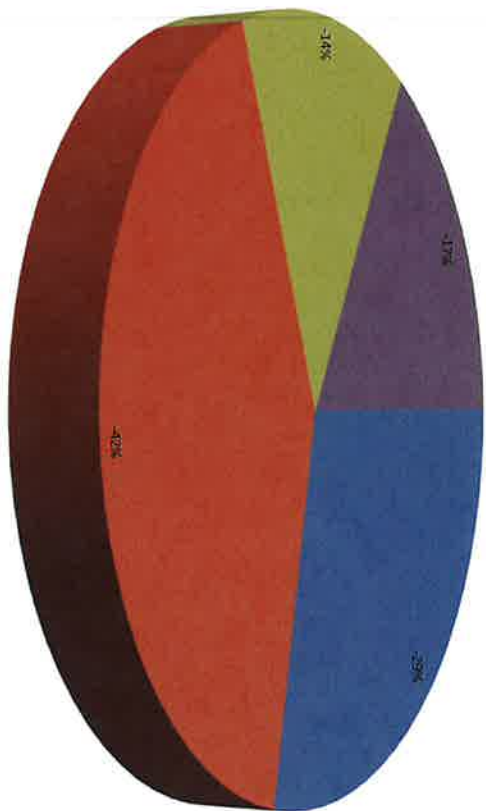
\$ (89,419.20)	Dept10	Admin	21%
\$ (31,704.26)	Dept11	Maint	7%
\$ (11,647.55)	Dept12	F&B Admir	3%
\$ (12,010.44)	Dept13	ECC	3%
\$ (11,790.45)	Dept15	Mulligan	3%
\$ (5,269.11)	Dept16	Golf	1%
\$ (2,841.94)	Dept17	Parks	1%
\$ (17,557.61)	Dept18	Equestrian	4%
\$ (32,295.47)	Dept19	WC	8%
\$ (53,762.72)	Dept20	Golf Main	13%
\$ (27,086.04)	Dept21	Pool	6%
\$ 1,250.03	Dept23	Bar	0%
\$ (27,457.02)	Dept24	OTCC	6%
\$ (19,424.77)	Dept26	Janitorial	5%
\$ (5,113.03)	Dept28	Tennis	1%
\$ (8,711.69)	Dept30	Grounds	2%
\$ (71,415.00)	RESERVE	Reserve	17%
			\$ (354,841.27)
			\$ (426,256.27)

Departmental Dollar Subsidy



Departmental Subsidy		Departmental Subsidy				
\$	(89,419.20)	Dept10	Admin	\$	24.75	21%
\$	(31,704.26)	Dept11	Maint	\$	8.78	7%
\$	(11,647.55)	Dept12	F&B Admin	\$	3.22	3%
\$	(12,010.44)	Dept13	ECC	\$	3.32	3%
\$	(11,790.45)	Dept15	Mulligan	\$	3.26	3%
\$	(5,269.11)	Dept16	Golf	\$	1.46	1%
\$	(2,841.94)	Dept17	Parks	\$	0.79	1%
\$	(17,557.61)	Dept18	Equestrian	\$	4.86	4%
\$	(32,295.47)	Dept19	WC	\$	8.94	8%
\$	(53,762.72)	Dept20	Golf Main	\$	14.88	13%
\$	(27,086.04)	Dept21	Pool	\$	7.50	6%
\$	1,250.03	Dept23	Bar	\$	(0.35)	0%
\$	(27,457.02)	Dept24	OTCC	\$	7.60	6%
\$	(19,424.77)	Dept26	Janitorial	\$	5.38	5%
\$	(5,113.03)	Dept28	Tennis	\$	1.42	1%
\$	(8,711.69)	Dept30	Grounds	\$	2.41	2%
\$	(71,415.00)	RESERVE	Reserve	\$	118.00	17%
				\$	118.00	
				\$	(354,841.27)	
				\$	(426,256.27)	

Group Subsidy



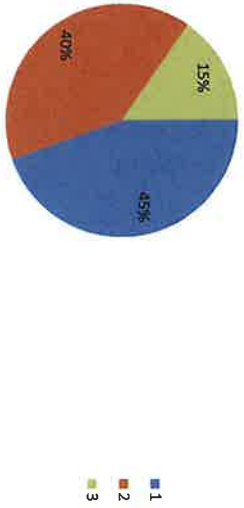
■ Admin
■ Recreation
■ Food & Beverage
■ Main

\$ (12,010.44)	Dept13	ECC
\$ (89,419.20)	Dept10	Admin
\$ (11,647.55)	Dept12	F&B Admin
\$ (11,790.45)	Dept15	Mulligan
\$ (27,457.02)	Dept24	OTCC
\$ 1,250.03	Dept23	Bar
\$ (17,557.61)	Dept18	Equestrian
\$ (32,295.47)	Dept19	WC
\$ (53,762.72)	Dept20	Golf Main
\$ (27,086.04)	Dept21	Pool
\$ (2,841.94)	Dept17	Parks
\$ (5,269.11)	Dept16	Golf
\$ (5,113.03)	Dept28	Tennis
\$ (8,711.69)	Dept30	Grounds
\$ (31,704.26)	Dept11	Maint
\$ (19,424.77)	Dept26	Janitorial



■ Admin
■ Recreation
■ Food & Beverage
■ Main

Revenue

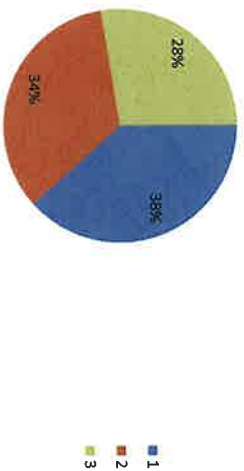


Mulligan Room	\$ 91,619.24
Oaks	\$ 82,054.74
Saloon	\$ 31,392.52

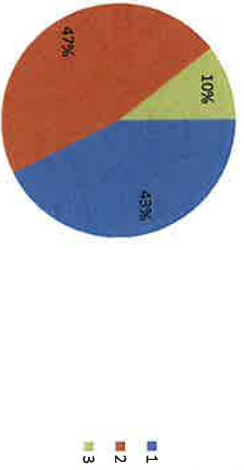
Mulligan Room	\$ 32,706.99
Oaks	\$ 28,925.66
Saloon	\$ 23,513.36

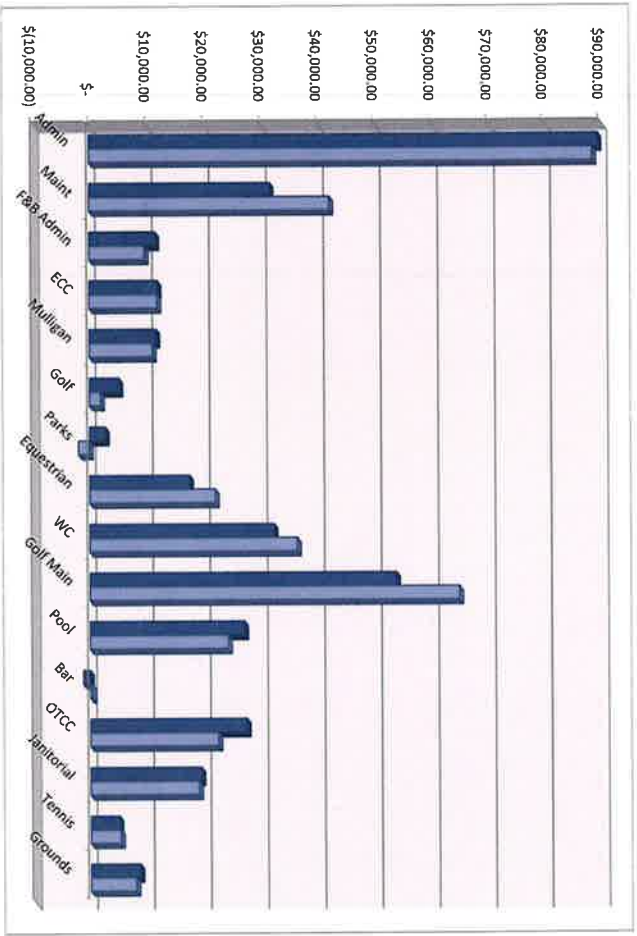
Mulligan Room	\$ 56,711.27
Oaks	\$ 62,077.26
Saloon	\$ 13,897.99

COGS

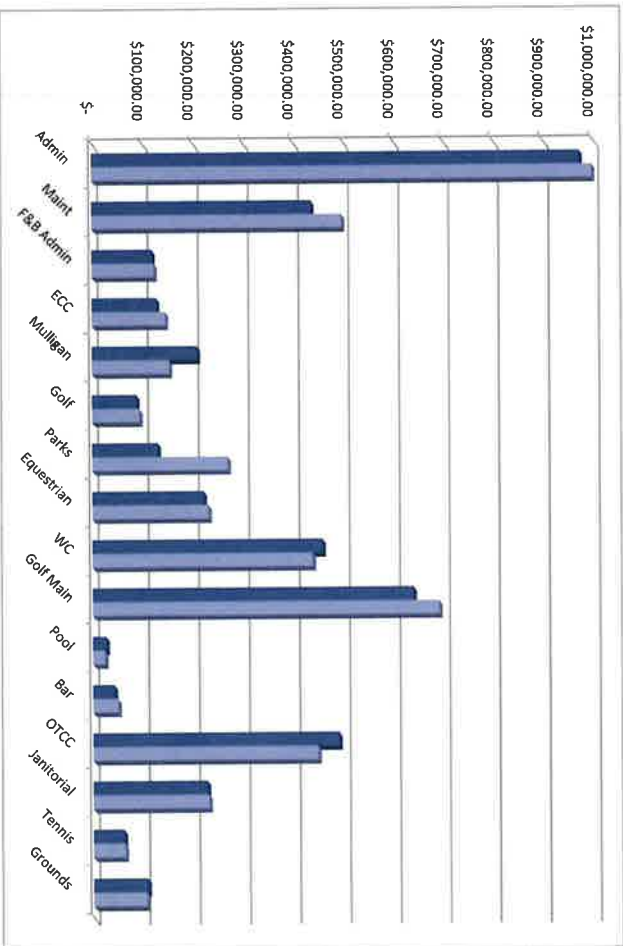


Payroll





Dept	Actual	Budget
Dept10	\$89,419,201	\$88,492,022
Dept11	\$31,704,266	\$42,122,433
Dept12	\$11,647,555	\$9,826,122
Dept13	\$12,010,444	\$11,993,797
Dept15	\$11,790,465	\$11,153,400
Dept16	\$5,269,111	\$2,032,100
Dept17	\$7,801,944	\$(2,000,588)
Dept18	\$17,557,611	\$22,061,922
Dept19	\$32,295,477	\$36,351,408
Dept20	\$53,752,722	\$64,713,117
Dept21	\$27,686,044	\$24,264,455
Dept22	\$(1,250,033)	\$388,988
Dept24	\$27,457,022	\$22,495,299
Dept26	\$19,424,777	\$19,016,411
Dept28	\$5,113,033	\$5,371,655
Dept30	\$8,711,699	\$8,022,733



Dept	Actual	Budget
Dept10	\$973,259,014	\$997,597,655
Dept11	\$436,557,733	\$497,492,399
Dept12	\$119,421,033	\$124,070,922
Dept13	\$138,375,588	\$146,222,711
Dept15	\$209,045,544	\$153,795,200
Dept16	\$88,577,770	\$94,619,677
Dept17	\$131,194,611	\$269,897,655
Dept18	\$221,707,033	\$231,059,966
Dept19	\$458,082,588	\$438,570,388
Dept20	\$639,283,244	\$690,680,044
Dept21	\$27,086,044	\$24,264,455
Dept22	\$42,779,211	\$50,702,300
Dept24	\$489,495,880	\$448,521,244
Dept26	\$227,487,366	\$230,303,088
Dept28	\$61,679,877	\$63,492,622
Dept30	\$108,377,955	\$106,282,766

Year to Date