



Treasurer's Report  
April 30, 2017

**Operating Report**

Line Item	Current Month				Year-to-Date			
	Actual	Budgeted	Better/(Worse) than Budget in \$	Better/(Worse) than Budget in %	Actual	Budgeted	Better/(Worse) than Budget in \$	Better/(Worse) than Budget in %
Operating Revenue	\$ 203,256	\$ 171,248	\$ 32,009	18.69%	\$2,018,302	\$1,982,890	\$35,413	1.79%
Less: Cost of Sales	\$ 60,402	\$ 52,855	\$ (7,547)	(14.28%)	\$550,202	\$563,026	\$12,824	2.28%
Payroll & Benefits	\$ 283,089	\$ 282,949	\$ (140)	(0.05%)	\$3,100,585	\$3,013,201	(\$87,384)	(2.90%)
Expenses	\$ 161,983	\$ 205,584	\$ 43,602	21.21%	\$1,833,557	\$2,203,579	\$370,022	16.79%
Net Surplus/(Deficit)	\$ (302,217)	\$ (370,141)	\$ 67,923	18.35%	\$ (3,466,041)	\$ (3,796,917)	\$330,875	8.71%

CDARS Operating Account Investments	\$0
Cash in Operating Accounts	\$1,371,726
Operating/BOD Contingency Account	\$45,000
Total Operating/BOD Contingency Used YTD	\$6,183
Operating/Board Contingency Remaining	\$38,818

Detail of Board Contingency Usage:

Guard Training	\$ 400.00
M.H. Wolf Horse trail	\$ 1,082.50
M.H. Wolf Horse trail	\$ 1,487.50
Jason Vancuren Horse trail	\$ 3,000.00
M.H. Wolf Horse trail	\$ 212.50
<b>TOTAL</b>	<b>\$ 6,182.50</b>

**Recreational Expenditures**

1270 - Pool Plastering	\$ 43,450.00
Sports Courts Tennis/Pickleball Consultation	\$ 300.00
New Batting Cage Net	\$ 830.96
Elliptical	\$ 1,960.50
Pitching Machine	\$ 1,423.87
Equestrial Concrete addition	\$ 4,503.00
Pool Covers, and reels	\$ 18,600.16
WC remodel	\$ 14,680.25

**Reserves Report:**

Reserve Fund Balance	\$ 3,612,291
CDARS Reserve Investments	\$ -
Transfers	\$ -
Ending balance Reserves funds + CD Investments	\$ 3,612,291

**Detail of Monthly Capital Expenditures**

	R&R
2017-001 INV#5 Whiting Center Bathroom-Final Payment	\$ 10,069.00
Reimbursement 4/4/17 Whiting Center Bathroom (Lighting)	\$ 326.41
2017-50 INV#488484 Water Fountain Golf Maintenance	\$ 1,788.09
2017-001 INV#4488 (Whiting Center Bathroom-Quartz Counter)	\$ 2,593.00
2001-020 3/23/17 Mare Motel (Refurbish)	\$ 5,568.00
2017-001 INV#18346 (Whiting Center-Bathrooms)	\$ 6,270.00
2017-001 W.C Bathrooms (Final payment) Partitions and Changing tables	\$ 9,700.00
2017-001 Whiting Center (ADA Doors)	\$ 10,500.00
2017-001 Central Restaurant Products(W.C Bathroom Remodel- Hand Dryers)	\$ 1,140.00
2017-056 Global Industries W.C. Bathrooms(Duct Fans with metal Housing)	\$ 980.52
2017-001 Lockers- W.C Bathrooms (Salsbury Industries)	\$ 2,198.08
2017-057 Webstaurant (Double Deck Pizza Oven)	\$ 2,344.53
2017-049 INV#288	\$ 1,833.00
2017-046 EMV Terminals	\$ 7,888.33
<b>Total Expenditures</b>	<b>\$ 63,198.96</b>
Year to Date Expenditures	\$ 476,590.00

**Collections Report:**

	Current year	Prior year
Number of properties assessed July 1	3,582	3,582
Additions (unmergers/ CSD lots sold/Split lots)	0	0
Deletions (mergers)	0	0
<b>TOTAL LOTS</b>	<b>3,582</b>	<b>3,582</b>
Current year assessments billed	\$5,086,440	\$5,072,112
Current year assessments collected YTD	4,856,405 (95.5%)	4,867,186 (96.0%)
Prior year assessments collected YTD	30,322	65,957
<b>Total assessment collections YTD</b>	<b>\$4,886,727</b>	<b>\$4,933,143</b>
Uncollected	\$230,035	\$204,926

Bear Valley Springs Association  
Balance Sheet  
As of April 30, 2017

3:06 PM  
05/12/2017  
Accrual Basis  
Apr 30, 17

ASSETS

Current Assets

Checking/Savings

10000 · Operating Cash

10001 · Petty Cash 1,950.00

10004 · Cash Bank 9,520.00

10007 · CAB Deferred Operating Account 49,616.66

10009 · Bank of the Sierra 144,622.54

10021 · CAB - Operating 1,227,103.94

Total 10000 · Operating Cash 1,432,813.14

10100 · Reserve Cash

10104 · Edward Jones Investments 1,516,307.99

10105 · CAB - Reserves Acct 2,095,983.37

Total 10100 · Reserve Cash 3,612,291.36

Total Checking/Savings 5,045,104.50

Accounts Receivable

11000 · Accounts Receivable

11600 · Assessments Receivable 1,097,157.51

11609 · Penalty, Fees, interest - Assmt 104,143.05

11610 · ECC Fines Receivable 20,818.36

11710 · Other Receivables 1,612.97

11900 · NSF Receivable 1,869.68

12200 · Equestrian Boarding Receivable 3,971.59

12400 · Outside Accounts Receivable 8,778.64

Total 11000 · Accounts Receivable 1,238,351.80

Total Accounts Receivable 1,238,351.80

Other Current Assets

11605 · Allowance for Doubtful Accounts (1,026,201.68)

12401 · IBS- House Charges Receivable 4,970.12

12600 · Refunds Receivable (100.00)

13000 · Inventory

13100 · Bar

13102 · Bar Liquor 5,188.53

13103 · Bar Beer 2,308.97

13104 · Bar Wine 2,757.05

13108 · Bar - Non-Alcoholic 2,085.93

Total 13100 · Bar 12,340.48

13200 · Mulligan Room

	Apr 30, 17
13201 · MR Food	10,318.51
13202 · MR Liquor	513.07
13203 · MR Beer	727.85
13204 · MR Wine	946.50
13208 · Mulligan Rm - Non-Alcoholic bev	2,108.04
Total 13200 · Mulligan Room	<u>14,613.97</u>
13300 · Pool	
13309 · Pool - Merchandise Taxable	186.58
Total 13300 · Pool	<u>186.58</u>
13400 · Golf Shop	26,699.35
13500 · Tennis Shop	6.39
13600 · Whiting Center	
13605 · Whiting Center Snacks Non-Taxab	87.86
13608 · Whiting Center Non-Alcoholic	175.26
Total 13600 · Whiting Center	<u>263.12</u>
13800 · Restaurant	
13801 · Restaurant Food	22,650.53
13808 · Restaurant - Non-alcoholic bev	(1,579.53)
Total 13800 · Restaurant	<u>21,071.00</u>
Total 13000 · Inventory	<u>75,180.89</u>
14000 · Prepaid Insurance	85,635.82
14002 · Prepaid Property Taxes	8,648.87
14990 · Undeposited Funds	823.14
Total Other Current Assets	<u>(851,042.84)</u>
Total Current Assets	<u>5,432,413.46</u>
Fixed Assets	
15000 · Furniture Fixtures and Equip	
15001 · Furn Fixtures & Equip Assets	2,104,390.12
15002 · Accu Depreciation	(1,787,875.81)
Total 15000 · Furniture Fixtures and Equip	<u>316,514.31</u>
15100 · Automotive Assets	
15101 · Auto & Trucks	435,696.40
15103 · Accu Depreciation	(395,595.66)
Total 15100 · Automotive Assets	<u>40,100.74</u>
15300 · Golf Carts Assets	
15301 · Golf Carts	178,710.75
15302 · Accu Depreciation	(56,787.05)
Total 15300 · Golf Carts Assets	<u>121,923.70</u>
Total Fixed Assets	<u>478,538.75</u>
TOTAL ASSETS	<u>5,910,952.21</u>
LIABILITIES & EQUITY	

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Liabilities

Current Liabilities

Accounts Payable

20000 · Accounts Payable	
20100 · Accounts Payable - Vendors	184,132.07
Total 20000 · Accounts Payable	<u>184,132.07</u>
21501 · ECC Refundable Deposits	84,800.00
21502 · Amenity Cards Payable	28,406.00
21600 · Renters Card Deposits	33,175.00
Total Accounts Payable	<u>330,513.07</u>

Other Current Liabilities

20105 · Gift Certificates Payable	14,638.69
20115 · Tips Payable	(1.14)
20117 · Banquet Service Charge	1,255.29
20118 · Instructional/Lesson Fees	(1,426.71)
20120 · Deposit - Future Events	4,847.72
20200 · Payroll Payable	59,150.71
20201 · Accrued Payable	11,105.00
20400 · Accrued Payroll Taxes	9.00
20401 · Payroll Taxes Payable	14,218.84
20501 · Accrued Vacation Earned Payable	111,055.54
20600 · Accrued Sales Tax Payable	11,389.97
20900 · Deferred Revenue Assets	49,800.67
21601 · Unclaimed Renters Card Deposits	975.00
21651 · Unclaimed Vendor Payment	20.00

Total Other Current Liabilities 277,038.58

Total Current Liabilities 607,551.65

Total Liabilities 607,551.65

Equity

29050 · Designated Reserves	
29051 · Designated Reserves-Beg of Year	3,227,477.47
29054 · Reserve Transfers	828,000.00
29059 · Interest and Dividends EJ	8,749.82
29065 · Interest and Dividends CAB	3,182.42
29067 · Income-Sale of Reserve Item	13,559.25
29070 · Reserve Expense-Bank Charges	(150.00)
29080 · Reserve Expenditures	(476,590.42)
29050 · Designated Reserves - Other	(1,812.86)
Total 29050 · Designated Reserves	<u>3,602,415.68</u>
29990 · Prior Retained Earnings	992,067.05
Net Income	708,917.83

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5,303,400.56

5,910,952.21

Total Equity  
TOTAL LIABILITIES & EQUITY

Bank Balances as of April 30, 2017					
Account Number	Account Type & Bank name	Balance	Total Cash	Uncleared	Register Balance as of April 30, 2017
	Bank of the Sierra/ Local operating	\$ 136,024.75	\$ 136,024.75	\$ 8,597.79	\$ 144,622.54
	Mutual of Omaha- CAB Main Operating	\$ 300,721.79			
	Mutual of Omaha - CAB Wealth Management - Operating Sweeps	\$ 989,992.44	\$ 1,290,714.23	\$ (63,610.29)	\$ 1,227,103.94
	Mutual of Omaha - CAB Reserves	\$ 94,988.90			
	Mutual of Omaha - CAB Wealth Management - Reserves Sweeps	\$ 2,015,905.72	\$ 2,110,894.62	\$ (14,911.25)	\$ 2,095,983.37
	Mutual of Omaha - CAB Deferred Operating	\$ 38,631.66	\$ 38,631.66	\$ 10,985.00	\$ 49,616.66

#### RESERVE INVESTMENTS

CDAR/CD Number	Amount of Investment	Date of Investment	Maturity Date	Interest Rate	earned to Date	Account Balance as of April 30, 2017
Compass	\$ 200,000.00		6/5/2017	0.95%	\$ 137.29	\$ 200,137.29
Santander	\$ 100,000.00		6/15/2017	0.70%	\$ (23.40)	\$ 99,976.60
Discover	\$ 200,000.00		6/4/2018	1.40%	\$ (141.50)	\$ 199,858.50
Ally	\$ 100,000.00		6/18/2018	1.00%	\$ (650.97)	\$ 99,349.03
Goldman	\$ 200,000.00		6/10/2019	1.80%	\$ 380.74	\$ 200,380.74
BMW	\$ 100,000.00		6/17/2019	1.20%	\$ (1,201.86)	\$ 98,798.14
American Express	\$ 200,000.00		6/3/2020	2.10%	\$ 1,054.41	\$ 201,054.41
East Boston	\$ 100,000.00		6/23/2020	1.30%	\$ (2,011.78)	\$ 97,988.22
BMW	\$ 100,000.00		2/26/2021	1.70%	\$ (1,585.52)	\$ 98,414.48
Capital One	\$ 51,224.63		5/11/2021	1.65%	\$ (1,270.06)	\$ 49,942.61
Wells Fargo	\$ 159,000.00		6/17/2021	1.75%	\$ (2,705.47)	\$ 156,294.53
CASH						\$ 13,232.25
<b>TOTAL</b>	<b>\$ 1,510,224.63</b>					<b>\$ 1,515,426.80</b>

	Apr 17	Budget	\$ Over Budget	% of Budget	Jul '16 - Apr 17	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
Ordinary Income/Expense									
Income									
30099 - Income - Taxable Sales									
30100 - Operating - Taxable									
30100.1 - Food Sales									
30111 - Dining Room Food Sales	105,981.96	91,574.00	14,407.96	115.73%	943,239.25	879,116.00	64,123.25	107.29%	1,089,274.00
30112 - Banquet Food Sales	13,378.75	1,782.00	11,596.75	750.77%	89,265.97	75,425.00	13,840.97	118.35%	95,199.00
30113 - Saloon Food Sales	10,117.69	9,833.00	284.69	102.9%	113,520.27	110,367.00	3,153.27	102.86%	133,127.00
Total 30100.1 - Food Sales	129,478.40	103,189.00	26,289.40	125.48%	1,146,025.49	1,064,908.00	81,117.49	107.62%	1,317,600.00
30100.2 - Merchandise Sales	2,261.11	1,750.00	511.11	129.21%	31,624.94	27,800.00	3,824.94	113.76%	35,300.00
30100 - Operating - Taxable - Other	-2,366.99	0.00	-2,366.99	100.0%	-20,140.09	526.00	-20,666.09	-3,828.91%	526.00
Total 30100 - Operating - Taxable	129,372.52	104,939.00	24,433.52	123.28%	1,157,510.34	1,093,234.00	64,276.34	105.88%	1,353,426.00
30101 - Liquor Sales - Taxable	10,000.06	9,379.00	621.06	106.62%	106,134.05	108,405.00	-2,270.95	97.91%	133,165.00
30102 - Non Food - Taxable	0.00	0.00	0.00	0.0%	0.00	665.00	-665.00	0.0%	1,440.00
30103 - Beer Sales	7,799.43	7,599.00	200.43	102.64%	87,557.63	89,500.00	-1,942.37	97.83%	108,920.00
30104 - Wine Sales	9,474.30	7,280.00	2,194.30	130.14%	86,368.91	78,694.00	7,674.91	109.75%	94,661.00
30105 - Non Alcoholic Beverages	7,733.09	7,178.00	555.09	107.73%	77,673.31	79,100.00	-1,426.69	98.2%	98,426.00
Total 30099 - Income - Taxable Sales	164,379.40	136,375.00	28,004.40	120.54%	1,515,244.24	1,449,598.00	65,646.24	104.53%	1,790,038.00
30199 - Income - Non Taxable Sales									
30200 - Operating - Non Taxable	182.75	427.00	-244.25	42.8%	292.89	4,300.00	-4,007.11	6.81%	5,164.00
30201 - Snack Sales - Non Taxable	41.50	225.00	-183.50	18.44%	784.43	1,680.00	-895.57	46.69%	2,618.00
Total 30199 - Income - Non Taxable Sales	224.25	652.00	-427.75	34.39%	1,077.32	5,980.00	-4,902.68	18.02%	7,782.00
30204 - Instructional Fees - In	1,113.00	730.00	383.00	152.47%	18,971.75	13,155.00	5,816.75	144.22%	20,205.00
30205 - Range Balls	604.00	750.00	-146.00	80.53%	7,085.00	9,750.00	-2,665.00	72.67%	12,250.00
30206 - Pull Car Rentals	13.00	40.00	-27.00	32.5%	263.00	395.00	-132.00	66.58%	450.00
30207 - Club Rentals	95.00	40.00	55.00	237.5%	440.00	420.00	20.00	104.76%	570.00
30210 - Private Cart Storage	0.00	0.00	0.00	0.0%	2,400.00	2,400.00	0.00	100.0%	2,400.00
30211 - Cart Rentals	3,867.00	2,000.00	1,867.00	193.35%	36,148.00	44,000.00	-7,852.00	82.16%	58,000.00
30212 - Guest Fees	70.00	90.00	-20.00	77.78%	12,735.00	8,645.00	4,090.00	147.31%	13,320.00
30215 - Golf Cart Trail Fees	2,050.00	0.00	2,050.00	100.0%	19,100.00	22,000.00	-2,900.00	86.82%	22,000.00
30217 - Green Fees	3,710.00	2,000.00	1,710.00	185.5%	28,850.00	23,500.00	5,350.00	122.77%	31,500.00
30218 - Ranges - Campground Fees	170.00	450.00	-280.00	37.78%	5,318.45	7,650.00	-2,331.55	69.52%	9,700.00
30220 - Ground Maintenance	0.00	1,500.00	-1,500.00	0.0%	13,365.00	15,000.00	-1,635.00	89.1%	18,000.00
30226 - Show & Events Income	500.00	1,000.00	-500.00	50.0%	804.39	6,350.00	-5,545.61	12.67%	10,450.00
30230 - Administrative Fees	7,046.20	8,000.00	-953.80	88.08%	72,184.70	71,500.00	684.70	100.96%	85,500.00
30231 - Amenity Card Fees	75.00	25.00	50.00	300.0%	565.00	395.00	170.00	143.04%	445.00
30235 - Collection Fees	0.00	0.00	0.00	0.0%	150.00	300.00	-150.00	50.0%	300.00
30299 - Dog Park Tags	0.00	29.59	-29.59	0.0%	386.00	295.82	90.18	130.49%	355.00
30300 - Fishing & Boat Permits	425.00	350.00	75.00	121.43%	2,043.00	2,575.00	-532.00	79.34%	3,400.00
30303 - Arena & Ground Fees	60.00	300.00	-240.00	20.0%	3,885.00	2,500.00	1,385.00	155.4%	3,000.00
30305 - Horse Board	11,173.00	11,540.00	-367.00	96.82%	117,025.55	117,100.00	-74.45	99.94%	140,920.00
30306 - Shavings	459.00	125.00	334.00	367.2%	5,529.50	3,125.00	2,404.50	176.94%	3,475.00
30307 - Turn-Out Fees	450.00	140.00	310.00	321.43%	4,482.00	7,345.00	-2,863.00	61.02%	8,545.00
30308 - Supplements - equestrian	129.00	100.00	29.00	129.0%	1,739.00	1,750.00	-11.00	99.37%	1,950.00
30309 - Feed - equestrian	0.00	0.00	0.00	0.0%	0.00	60.00	-60.00	0.0%	60.00
30400 - Rental Facilities	4,691.44	920.00	3,771.44	509.94%	15,862.00	13,238.00	2,624.00	119.82%	16,988.00
30495 - NSF Check Charges	0.00	0.00	0.00	0.0%	0.00	140.00	-140.00	0.0%	165.00
30497 - Interest Income - Deferred	1.52	2.00	-0.48	76.0%	10.20	108.00	-97.80	9.44%	150.00
30499 - Dividend Income - Operating	0.00	5.00	-5.00	0.0%	570.72	165.00	405.72	345.89%	175.00
30500 - Interest Income - Operating	12.42	8.00	4.42	155.25%	58.07	80.00	-21.93	72.59%	96.00
30501 - Assmnt Int Serv Chg Penalty									
30501.1 - Penalties	638.40	900.00	-261.60	70.93%	38,139.50	33,800.00	4,339.50	112.84%	35,900.00
30501.3 - Service Charge	0.00	0.00	0.00	0.0%	50,715.65	65,100.00	-14,384.35	77.9%	65,200.00
Total 30501 - Assmnt Int Serv Chg Penalty	638.40	900.00	-261.60	70.93%	88,855.15	98,900.00	-10,044.85	89.84%	101,100.00
30502 - Interest Income - House Charge	4.82	6.00	-1.18	80.33%	49.36	80.00	-30.64	61.7%	90.00
30601 - ECC Filing Fees	575.00	1,000.00	-425.00	57.5%	11,825.00	13,300.00	-1,475.00	88.91%	17,000.00

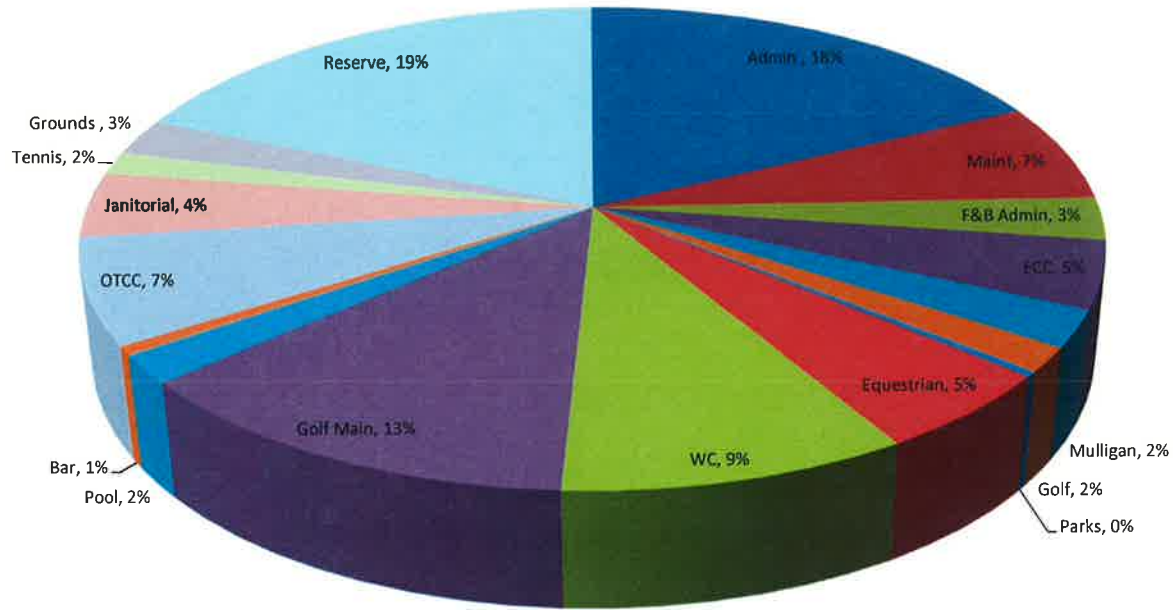


	Apr 17	Budget	\$ Over Budget	% of Budget	Jul '16 - Apr 17	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
30602 - ECC Fines	0.00	1,450.00	-1,450.00	0.0%	1,650.00	14,100.00	-12,450.00	11.7%	17,200.00
30603 - Inspection Fees	200.00	320.00	-120.00	62.5%	3,400.00	3,190.00	210.00	106.58%	3,790.00
30604 - ECC - Engineering Fees	0.00	400.00	-400.00	0.0%	1,750.00	1,500.00	250.00	116.67%	2,000.00
30705 - Unclaimed Deposits	1,175.00	0.00	1,175.00	100.0%	4,975.00	0.00	4,975.00	100.0%	0.00
30800 - Sport League Fees	-655.00	0.00	-655.00	100.0%	19,505.00	22,300.00	-2,795.00	87.47%	24,100.00
<b>Total Income</b>	<b>203,256.45</b>	<b>171,247.59</b>	<b>32,008.86</b>	<b>118.69%</b>	<b>2,018,302.40</b>	<b>1,982,889.82</b>	<b>35,412.58</b>	<b>101.79%</b>	<b>2,427,469.00</b>
<b>Cost of Goods Sold</b>									
40100 - Purchases - Food & Other	44,810.59	42,214.78	2,595.81	106.15%	448,179.77	446,313.19	1,866.58	100.42%	552,845.40
40101 - Purchases - Liquor	1,711.15	2,110.37	-399.22	81.08%	18,582.67	24,401.89	-5,819.22	76.15%	29,994.51
40102 - Purchases - Non Food - MR	0.00	0.00	0.00	0.0%	0.00	50.00	-50.00	0.0%	50.00
40105 - Purchases - Snacks Non-Taxable	101.76	180.00	-78.24	56.53%	604.47	840.00	-235.53	71.96%	896.00
40106 - Purchases - Beer	3,321.33	2,912.41	408.92	114.04%	29,403.72	34,252.32	-4,848.60	85.84%	41,695.31
40107 - Purchases - Wine	1,843.26	2,475.20	-631.94	74.47%	28,422.07	26,755.96	1,666.11	106.23%	32,184.74
40108 - Purchases - Non-Alcoholic Bev	2,585.75	2,962.60	-376.85	87.28%	26,391.31	30,412.85	-4,021.54	86.78%	37,202.65
40200 - Inventory Adjustments - Food	4,937.11	0.00	4,937.11	100.0%	-5,379.81	0.00	-5,379.81	100.0%	0.00
40201 - Inventory Adjustments - Liquor	212.24	0.00	212.24	100.0%	-70.77	0.00	-70.77	100.0%	0.00
40203 - Inventory Adjustments - Beer	-399.04	0.00	-399.04	100.0%	913.32	0.00	913.32	100.0%	0.00
40204 - Inventory Adjustments - Wine	1,454.74	0.00	1,454.74	100.0%	1,734.95	0.00	1,734.95	100.0%	0.00
40205 - Inventory Adjustments - Snacks	-12.91	0.00	-12.91	100.0%	47.61	0.00	47.61	100.0%	0.00
40208 - Inventory Adjustment - Non-Alc	-163.87	0.00	-163.87	100.0%	1,372.32	0.00	1,372.32	100.0%	0.00
<b>Total COGS</b>	<b>60,402.11</b>	<b>52,855.36</b>	<b>7,546.75</b>	<b>114.28%</b>	<b>550,201.63</b>	<b>563,026.21</b>	<b>-12,824.58</b>	<b>97.72%</b>	<b>694,868.61</b>
<b>Gross Profit</b>	<b>142,854.34</b>	<b>118,392.23</b>	<b>24,462.11</b>	<b>120.66%</b>	<b>1,468,100.77</b>	<b>1,419,863.61</b>	<b>48,237.16</b>	<b>103.4%</b>	<b>1,732,600.39</b>
<b>Expense</b>									
50100 - Payroll Expenses									
50101 - Payroll expense - Hourly	154,807.82	139,347.03	15,460.79	111.1%	1,638,779.67	1,495,626.12	143,153.55	109.57%	1,851,294.31
50102 - Payroll Expense - Salaried	63,547.69	74,157.03	-10,609.34	85.69%	665,630.88	739,745.80	-74,114.92	89.98%	889,381.51
50103 - Payroll Expense - OVERTIME	5,193.87	0.00	5,193.87	100.0%	50,099.76	0.00	50,099.76	100.0%	0.00
50200 - Payroll Taxes									
50201 - Social Security	15,306.99	14,600.40	706.59	104.84%	168,190.93	156,681.15	11,509.78	107.35%	191,118.70
50202 - Medicare	3,579.85	3,414.63	165.22	104.84%	39,679.79	36,643.13	3,036.66	108.29%	44,697.06
50203 - FUI	419.42	470.22	-50.80	89.2%	23,647.61	34,773.86	-11,126.25	68.0%	35,808.90
50204 - CA SUI	2,231.79	3,249.73	-1,017.94	68.68%	30,600.41	38,926.68	-8,326.27	78.61%	45,187.36
50205 - CA ETT	0.00	0.00	0.00	0.0%	0.00	275.54	-275.54	0.0%	275.54
<b>Total 50200 - Payroll Taxes</b>	<b>21,538.05</b>	<b>21,734.98</b>	<b>-196.93</b>	<b>99.09%</b>	<b>262,118.74</b>	<b>267,300.36</b>	<b>-5,181.62</b>	<b>98.06%</b>	<b>317,087.56</b>
50300 - Workers Compensation	13,147.52	13,033.98	113.54	100.87%	157,724.82	141,543.60	16,181.22	111.43%	169,167.05
50350 - Group Health Insurance	10,803.75	21,321.11	-10,517.36	50.67%	171,813.44	213,211.10	-41,397.66	80.58%	255,853.32
50400 - Retirement Contributions	2,526.82	2,226.71	300.11	113.48%	29,744.80	32,317.35	-2,572.55	92.04%	37,080.44
50410 - Vacations Benefits	9,607.46	9,059.73	547.73	106.05%	102,065.41	99,657.04	2,408.37	102.42%	117,794.81
50420 - Employee Meals	1,916.00	2,068.00	-152.00	92.65%	22,388.68	23,800.00	-1,411.32	94.07%	28,220.00
50100 - Payroll Expenses - Other	0.00	0.00	0.00	0.0%	219.25	0.00	219.25	100.0%	0.00
<b>Total 50100 - Payroll Expenses</b>	<b>283,088.98</b>	<b>282,948.57</b>	<b>140.41</b>	<b>100.05%</b>	<b>3,100,585.45</b>	<b>3,013,201.37</b>	<b>87,384.08</b>	<b>102.9%</b>	<b>3,665,879.00</b>
50110 - Employee Incentive Programs	0.00	0.00	0.00	0.0%	53,429.48	50,000.00	3,429.48	106.86%	53,000.00
50510 - First Aid	69.42	65.00	4.42	106.8%	864.48	2,150.00	-1,285.52	40.21%	2,680.00
50512 - Drug Testing	0.00	385.00	-385.00	0.0%	1,850.00	2,270.00	-420.00	81.5%	4,120.00
50900 - Elections	0.00	0.00	0.00	0.0%	150.00	2,500.00	-2,350.00	6.0%	10,000.00
51100 - Mileage & Vehicle Expense	1,160.93	2,575.00	-1,414.07	45.09%	27,311.02	28,248.16	-937.14	96.68%	33,948.16
51400 - Vehicle Allowances	775.00	1,250.00	-475.00	62.0%	9,099.00	12,500.00	-3,401.00	72.79%	15,000.00
51800 - Electricity	7,528.59	9,224.31	-1,695.72	81.62%	95,190.39	114,527.01	-19,336.62	83.12%	136,860.32
51900 - Natural Propane & Gas	10,582.85	5,166.00	5,416.85	204.86%	54,516.00	50,769.00	3,747.00	107.38%	57,628.00
52000 - Water - Potable	1,423.35	1,984.00	-560.65	71.74%	55,476.03	57,757.00	-2,280.97	96.05%	55,002.00
52001 - Sewer Fees	1,637.44	2,681.00	-1,043.56	61.08%	30,292.63	27,810.00	2,482.63	108.93%	33,052.00
52002 - Water - Effluent	0.00	4,000.00	-4,000.00	0.0%	20,246.60	24,000.00	-3,753.40	84.36%	32,000.00
52003 - Water - Non-Potable	0.00	34,326.00	-34,326.00	0.0%	51,283.63	271,474.00	-220,190.37	18.89%	184,386.00
52100 - Trash	2,856.64	3,465.63	-608.99	82.43%	32,748.77	34,694.36	-1,945.59	94.39%	42,864.24
52200 - Telephone	5,518.99	4,800.05	718.94	114.98%	58,833.53	47,520.50	11,313.03	123.81%	57,075.60
52300 - Office Supplies	1,449.41	1,200.00	249.41	120.78%	13,679.98	13,395.00	284.98	102.13%	16,245.00
52301 - Banking and Billing Supplies	0.00	0.00	0.00	0.0%	187.52	0.00	187.52	100.0%	0.00
52400 - Minor Equipment & Tools	9,404.52	2,915.00	6,489.52	322.63%	32,012.40	27,533.00	4,479.40	116.27%	32,963.00
52500 - Licenses, Fees & Subs	1,326.36	1,677.77	-351.41	79.06%	28,659.59	29,410.70	-751.11	97.45%	31,958.24

	Apr 17	Budget	\$ Over Budget	% of Budget	Jul '16 - Apr 17	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
52501 - Conference, Seminars & Training	1,652.50	965.00	687.50	171.24%	6,957.51	11,445.00	-4,487.49	60.79%	12,940.00
52600 - Postage & Shipping	193.20	587.00	-393.80	32.91%	6,024.22	6,140.00	-115.78	98.11%	8,914.00
52801 - Committee Fees	350.00	550.00	-200.00	63.64%	4,000.00	5,500.00	-1,500.00	72.73%	6,600.00
52900 - Community Relations	4,238.12	3,438.00	800.12	123.27%	39,105.17	40,545.00	-1,439.83	96.45%	47,595.00
52901 - Disaster Planning	98.06	0.00	98.06	100.0%	4,006.16	1,150.00	2,856.16	348.36%	1,150.00
52905 - Contingency Fund Expense	0.00	3,750.00	-3,750.00	0.0%	6,182.50	37,500.00	-31,317.50	16.49%	45,000.00
52910 - Employee Relations	257.97	1,300.00	-1,042.03	19.84%	18,726.52	21,568.00	-2,841.48	86.83%	24,479.00
53000 - Legal Fees	846.50	1,250.00	-403.50	67.72%	12,308.00	22,500.00	-10,192.00	54.7%	25,000.00
53001 - Golf Course Management Fees	44,520.50	44,520.00	0.50	100.0%	445,205.00	445,200.00	5.00	100.0%	534,240.00
53004 - Foreclosure Expenses	0.00	0.00	0.00	0.0%	0.00	1,200.00	-1,200.00	0.0%	1,200.00
53010 - Legal Settlements	0.00	0.00	0.00	0.0%	0.00	10,000.00	-10,000.00	0.0%	10,000.00
53100 - Audit Services	0.00	0.00	0.00	0.0%	14,950.00	15,000.00	-50.00	99.67%	15,000.00
53300 - Insurance-Liability/Umbrella	12,208.76	10,672.99	1,535.77	114.39%	111,647.44	148,372.95	-36,725.51	75.25%	169,718.93
53301 - Travel	0.00	1,150.00	-1,150.00	0.0%	2,223.30	5,070.00	-2,846.70	43.85%	6,020.00
53302 - Spoilage	430.53	342.05	88.48	125.87%	6,484.46	3,627.35	2,857.11	178.77%	4,470.05
53303 - Entertainment	2,900.00	3,300.00	-400.00	87.88%	31,850.00	34,450.00	-2,600.00	92.45%	40,550.00
53400 - Property Taxes - Possessory	1,400.76	1,700.00	-299.24	82.4%	14,007.60	17,000.00	-2,992.40	82.4%	20,400.00
53410 - Property Taxes - Unsecured	2,923.67	3,400.00	-476.33	85.99%	29,236.70	34,000.00	-4,763.30	85.99%	40,800.00
53420 - Property Taxes - Lease Equip	0.00	0.00	0.00	0.0%	0.00	140.00	-140.00	0.0%	140.00
53421 - Fed & CA Filing Fees	0.00	0.00	0.00	0.0%	10.00	1,100.00	-1,090.00	0.91%	1,110.00
53600 - Advertising & Promotion	0.00	0.00	0.00	0.0%	770.00	620.00	150.00	124.19%	620.00
53700 - Collection Expense	0.00	0.00	0.00	0.0%	0.00	1,400.00	-1,400.00	0.0%	1,400.00
53800 - Newsletter	0.00	0.00	0.00	0.0%	9,880.00	10,300.00	-420.00	95.92%	15,800.00
54000 - Equipment Rental	2,712.94	3,583.00	-870.06	75.72%	24,639.71	30,200.00	-5,560.29	81.59%	35,556.00
54600 - Outside Services	2,889.41	7,626.74	-4,737.33	37.89%	72,047.88	69,809.40	2,238.48	103.21%	80,939.88
54610 - 401K Plan Administration Fees	0.00	350.00	-350.00	0.0%	2,916.56	3,185.00	-268.44	91.57%	3,885.00
54710 - Payroll Services	1,025.27	2,000.00	-974.73	51.26%	16,931.84	17,300.00	-368.16	97.87%	21,000.00
54800 - Equipment Repair & Maintenance	139.98	765.00	-625.02	18.3%	9,286.65	10,250.00	-963.35	90.6%	12,175.00
54900 - Bad Debt	6,500.00	6,500.00	0.00	100.0%	66,420.00	65,000.00	1,420.00	102.19%	78,000.00
55001 - Chemicals	1,676.52	2,530.00	-853.48	66.27%	33,287.06	33,507.00	-219.94	99.34%	38,327.00
55003 - Sand & Gravel	560.00	688.00	-128.00	81.4%	2,740.00	5,984.00	-3,244.00	45.79%	7,984.00
55200 - Maint Materials & Supplies	3,386.19	3,877.25	-491.06	87.34%	31,602.97	32,932.50	-1,329.53	95.96%	39,157.00
55201 - Horse Trail Maintenance	143.87	200.00	-56.13	71.94%	577.55	2,000.00	-1,422.45	28.88%	2,400.00
55300 - Janitorial Supplies	1,437.43	2,000.00	-562.57	71.87%	17,812.86	20,395.00	-2,582.14	87.34%	24,690.00
55600 - Uniform Allowance	276.00	304.50	-28.50	90.64%	3,542.50	3,520.00	22.50	100.64%	4,250.50
55700 - Pool Supplies	0.00	0.00	0.00	0.0%	66.47	0.00	66.47	100.0%	100.00
55900 - Non-Consumable Supplies	2,777.99	2,703.00	74.99	102.77%	29,545.73	30,668.00	-1,122.27	96.34%	38,051.47
56000 - Cleaning Supplies	68.93	95.00	-26.07	72.56%	717.40	950.00	-232.60	75.52%	1,140.00
56100 - Construction Materials	785.10	500.00	285.10	157.02%	3,100.36	5,000.00	-1,899.64	62.01%	6,000.00
56200 - Decorations	457.78	375.00	82.78	122.08%	3,633.95	2,225.00	1,408.95	163.32%	2,625.00
56300 - Glass/China/Silver Replacement	0.00	650.00	-650.00	0.0%	5,805.00	6,550.00	-745.00	88.63%	8,000.00
56400 - Linens, Uniforms & Mats	1,960.70	2,152.00	-191.30	91.11%	25,545.15	25,232.50	312.65	101.24%	31,399.00
56800 - Bank Fees & Credit Card Charges	296.58	315.00	-18.42	94.15%	3,961.39	2,650.00	1,311.39	149.49%	3,280.00
56900 - Recruiting & Relocation	15.00	0.00	15.00	100.0%	3,484.00	0.00	3,484.00	100.0%	0.00
57000 - Consulting Fees	0.00	0.00	0.00	0.0%	886.00	0.00	886.00	100.0%	0.00
57001 - Feed & Supplements	7,133.02	8,000.00	-866.98	89.16%	28,545.05	40,000.00	-11,454.95	71.36%	47,000.00
57200 - Equipment Maintenance Agreement	503.98	1,115.00	-611.02	45.2%	18,081.66	18,881.00	-799.34	95.77%	19,911.00
57250 - Software Supplies & Services	0.00	0.00	0.00	0.0%	0.00	100.00	-100.00	0.0%	150.00
57300 - Software & Upgrades	4,441.33	0.00	4,441.33	100.0%	8,492.31	6,443.00	2,049.31	131.81%	10,943.00
57400 - Stable Bedding	717.13	0.00	717.13	100.0%	5,690.78	3,800.00	1,890.78	149.76%	3,800.00
57600 - Shows & Events	0.00	0.00	0.00	0.0%	1,724.00	5,950.00	-4,226.00	28.98%	7,925.00
57701 - Background Investigations	0.00	0.00	0.00	0.0%	248.64	228.00	20.64	109.05%	310.00
58300 - Recreational Supplies	0.00	150.00	-150.00	0.0%	1,066.97	2,100.00	-1,033.03	50.81%	2,725.00
58301 - Sports League Supplies	2,775.81	1,070.00	1,705.81	259.42%	11,495.69	14,240.00	-2,744.31	80.73%	17,700.00
58302 - Event Expenses	440.62	500.00	-59.38	88.12%	1,694.89	1,955.00	-260.11	86.7%	2,255.00
58306 - Tournament Expense	0.00	0.00	0.00	0.0%	0.00	160.00	-160.00	0.0%	160.00
58400 - Restock Lake	0.00	2,000.00	-2,000.00	0.0%	3,000.00	9,000.00	-6,000.00	33.33%	9,000.00
58800 - Cash Over/Short	72.90	0.00	72.90	100.0%	292.65	0.00	292.65	100.0%	0.00
59500 - Credit Card Commission	3,033.95	2,895.00	138.95	104.8%	65,184.69	62,976.70	2,207.99	103.51%	70,490.98

	Apr 17	Budget	\$ Over Budget	% of Budget	Jul '16 - Apr 17	YTD Budget	\$ Over Budget	% of Budget	Annual Budget
59900 - Late charge - paying invoices	0.00	0.00	0.00	0.0%	82.82	0.00	82.82	100.0%	0.00
Total Expense	445,071.48	488,532.86	-43,461.38	91.1%	4,934,142.26	5,216,780.50	-282,638.24	94.58%	6,129,138.37
Net Ordinary Income	-302,217.14	-370,140.63	67,923.49	81.65%	-3,466,041.49	-3,796,916.89	330,875.40	91.29%	-4,396,537.98
Net Income	-302,217.14	-370,140.63	67,923.49	81.65%	-3,466,041.49	-3,796,916.89	330,875.40	91.29%	-4,396,537.98

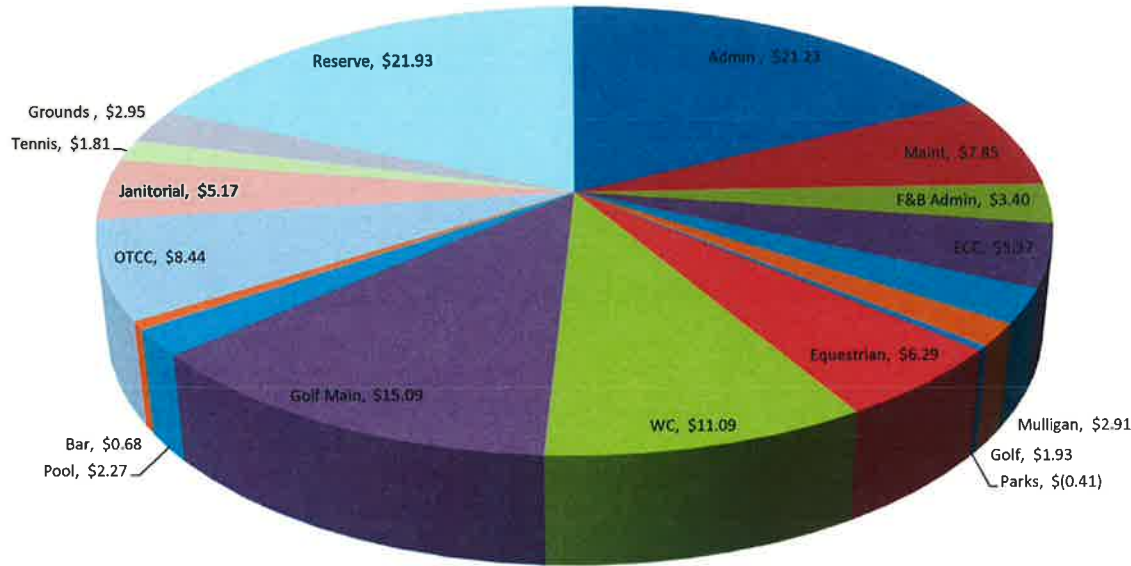
### Departmental Subsidy



### Departmental Subsidy

\$ (66,799.02)	<b>Dept10</b>	Admin	18%
\$ (24,692.30)	<b>Dept11</b>	Maint	7%
\$ (10,700.85)	<b>Dept12</b>	F&B Admin	3%
\$ (16,896.54)	<b>Dept13</b>	ECC	5%
\$ (9,148.36)	<b>Dept15</b>	Mulligan	2%
\$ (6,056.52)	<b>Dept16</b>	Golf	2%
\$ 1,300.05	<b>Dept17</b>	Parks	0%
\$ (19,780.65)	<b>Dept18</b>	Equestrian	5%
\$ (34,898.92)	<b>Dept19</b>	WC	9%
\$ (47,481.17)	<b>Dept20</b>	Golf Main	13%
\$ (7,131.51)	<b>Dept21</b>	Pool	2%
\$ (2,125.18)	<b>Dept23</b>	Bar	1%
\$ (26,557.16)	<b>Dept24</b>	OTCC	7%
\$ (16,252.32)	<b>Dept26</b>	Janitorial	4%
\$ (5,709.12)	<b>Dept28</b>	Tennis	2%
\$ (9,287.57)	<b>Dept30</b>	Grounds	3%
\$ (69,000.00)	<b>RESERVE</b>	Reserve	19%
			\$ (302,217.14)
			\$ (371,217.14)

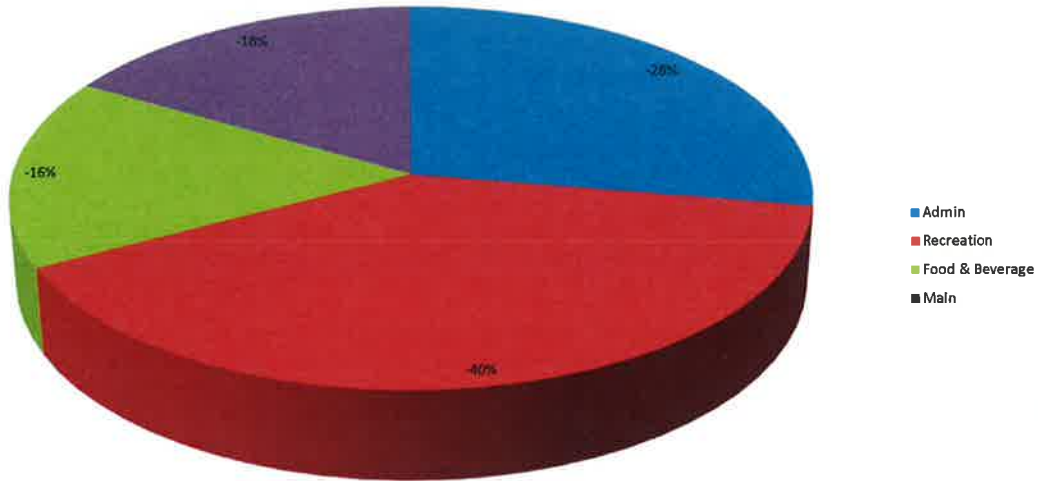
### Departmental Dollar Subsidy



### Departmental Subsidy

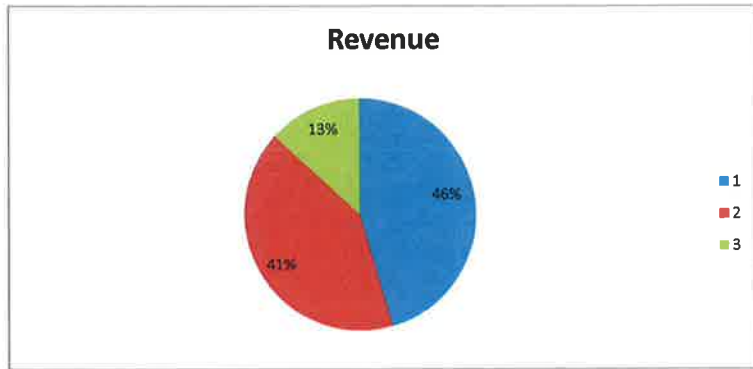
\$ (66,799.02)	Dept10	Admin	\$ 21.23	18%
\$ (24,692.30)	Dept11	Maint	\$ 7.85	7%
\$ (10,700.85)	Dept12	F&B Admin	\$ 3.40	3%
\$ (16,896.54)	Dept13	ECC	\$ 5.37	5%
\$ (9,148.36)	Dept15	Mulligan	\$ 2.91	2%
\$ (6,056.52)	Dept16	Golf	\$ 1.93	2%
\$ 1,300.05	Dept17	Parks	\$ (0.41)	0%
\$ (19,780.65)	Dept18	Equestrian	\$ 6.29	5%
\$ (34,898.92)	Dept19	WC	\$ 11.09	9%
\$ (47,481.17)	Dept20	Golf Main	\$ 15.09	13%
\$ (7,131.51)	Dept21	Pool	\$ 2.27	2%
\$ (2,125.18)	Dept23	Bar	\$ 0.68	1%
\$ (26,557.16)	Dept24	OTCC	\$ 8.44	7%
\$ (16,252.32)	Dept26	Janitorial	\$ 5.17	4%
\$ (5,709.12)	Dept28	Tennis	\$ 1.81	2%
\$ (9,287.57)	Dept30	Grounds	\$ 2.95	3%
\$ (69,000.00)	RESERVE	Reserve	\$ 21.93	19%
			118	\$ (302,217.14)
			\$ 118.00	\$ (371,217.14)

### Group Subsidy



■ Admin  
 ■ Recreation  
 ■ Food & Beverage  
 ■ Main

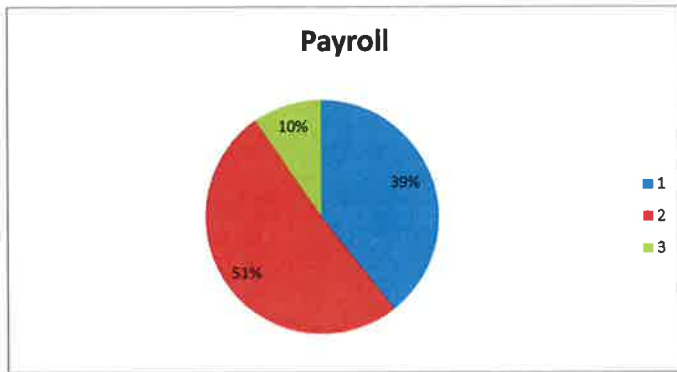
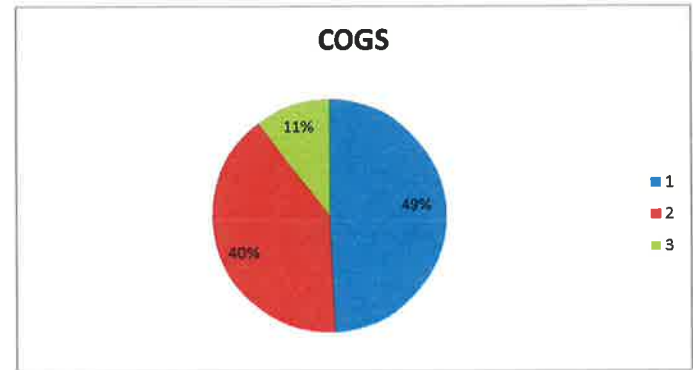
\$ (16,896.54)	Dept13	ECC	Admin	-\$83,695.56
\$ (66,799.02)	Dept10	Admin	Recreation	-\$119,757.84
\$ (10,700.85)	Dept12	F&B Admin	Food & Beverage	-\$48,531.55
\$ (9,148.36)	Dept15	Mulligan	Main	-\$50,232.19
\$ (26,557.16)	Dept24	OTCC		
\$ (2,125.18)	Dept23	Bar		
\$ (19,780.65)	Dept18	Equestrian		
\$ (34,898.92)	Dept19	WC		
\$ (47,481.17)	Dept20	Golf Main		
\$ (7,131.51)	Dept21	Pool		
\$ 1,300.05	Dept17	Parks		
\$ (6,056.52)	Dept16	Golf		
\$ (5,709.12)	Dept28	Tennis		
\$ (9,287.57)	Dept30	Grounds		
\$ (24,692.30)	Dept11	Maint		
\$ (16,252.32)	Dept26	Janitorial		

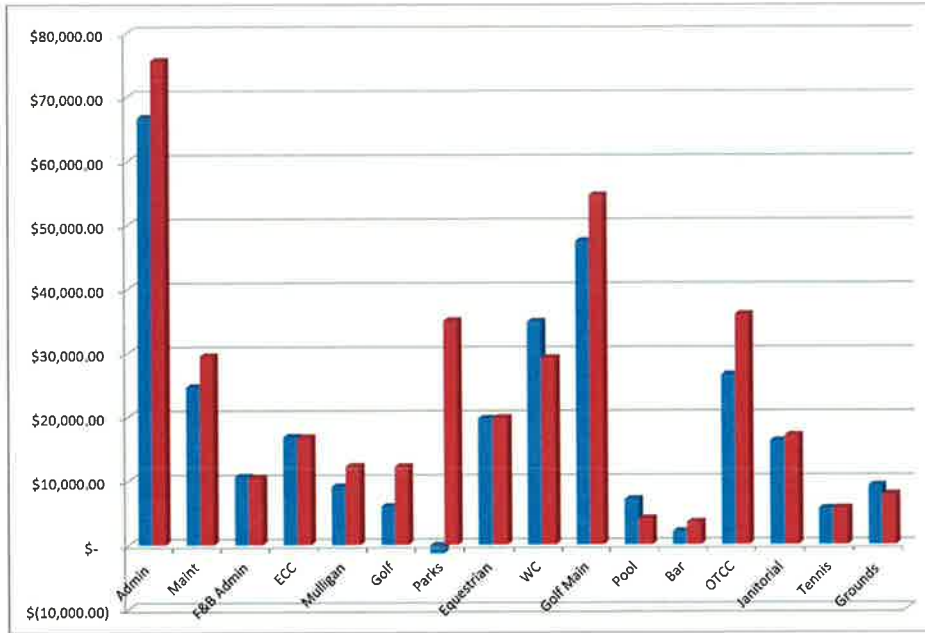


Mulligan Room	\$ 74,616.79
Oaks	\$ 67,724.93
Saloon	\$ 21,635.87

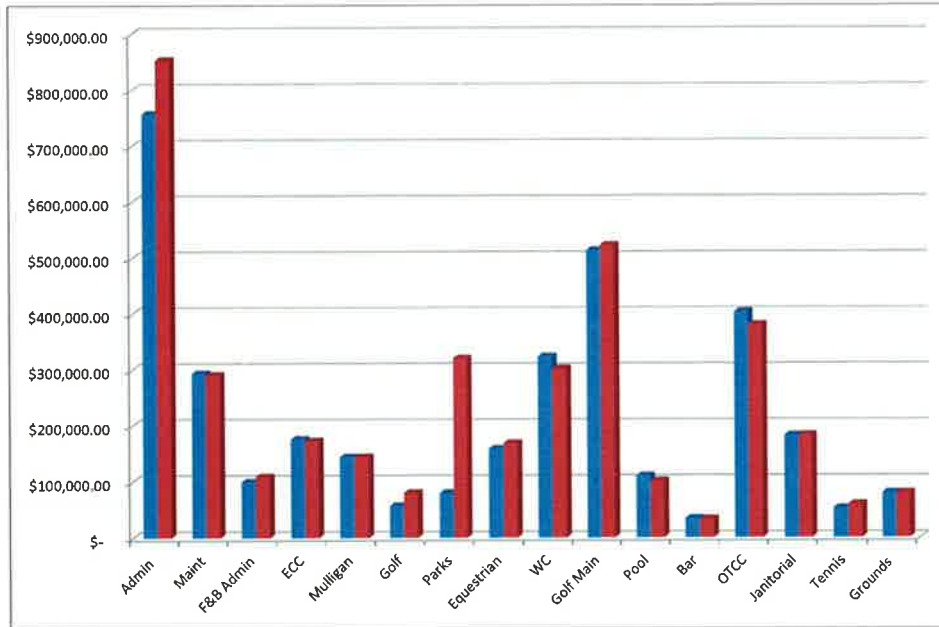
Mulligan Room	\$ 28,863.22
Oaks	\$ 23,612.92
Saloon	\$ 6,118.62

Mulligan Room	\$ 44,949.00
Oaks	\$ 58,229.60
Saloon	\$ 10,970.54





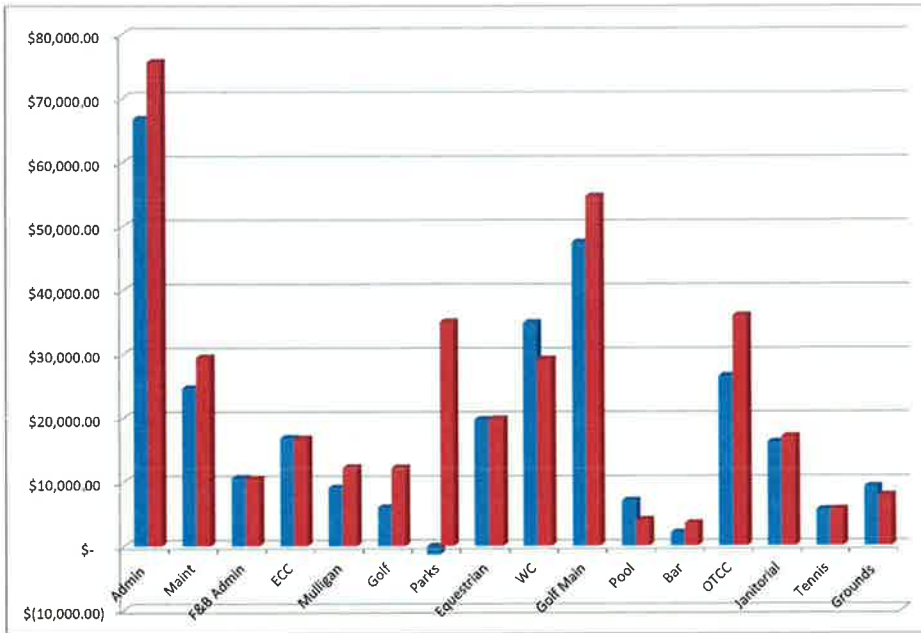
Dept	Actual	Budget	Under/Over
Dept10 Admin	\$ 66,799.02	\$ 75,659.18	\$ 8,860.16
Dept11 Maint	\$ 24,692.30	\$ 29,483.49	\$ 4,791.19
Dept12 F&B Admin	\$ 10,700.85	\$ 10,536.89	\$ (163.96)
Dept13 ECC	\$ 16,886.54	\$ 16,810.42	\$ (86.12)
Dept15 Mulligan	\$ 9,148.36	\$ 12,304.85	\$ 3,156.49
Dept16 Golf	\$ 6,056.52	\$ 12,261.74	\$ 6,205.22
Dept17 Parks	\$ 11,300.05	\$ 35,016.58	\$ 23,716.53
Dept18 Equestrian	\$ 19,780.65	\$ 19,849.76	\$ 69.11
Dept19 WC	\$ 34,898.92	\$ 29,207.74	\$ (5,691.18)
Dept20 Golf Main	\$ 47,481.17	\$ 54,643.90	\$ 7,162.73
Dept21 Pool	\$ 7,131.51	\$ 4,102.00	\$ (3,029.51)
Dept23 Bar	\$ 2,125.18	\$ 3,562.07	\$ 1,436.89
Dept24 OTCC	\$ 26,557.16	\$ 35,980.74	\$ 9,423.58
Dept26 Janitorial	\$ 16,252.32	\$ 17,087.51	\$ 835.19
Dept28 Tennis	\$ 5,709.12	\$ 5,730.02	\$ 20.90
Dept30 Grounds	\$ 9,287.57	\$ 7,893.74	\$ (1,393.83)
<b>Total</b>			<b>\$ 67,913.49</b>



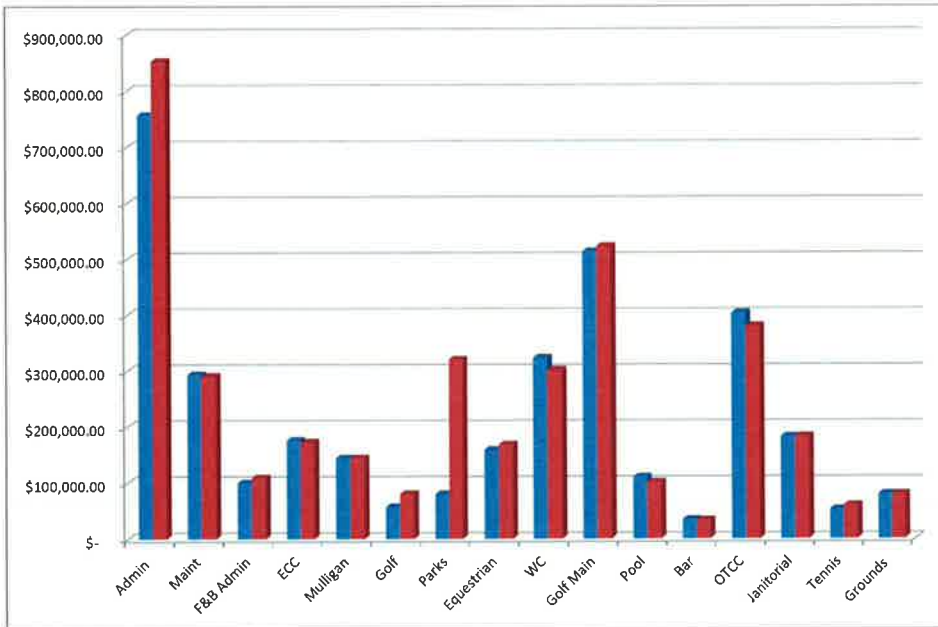
Year to Date

Dept	Actual	Budget	Under/Over
Dept10 Admin	\$ 757,449.29	\$ 853,584.45	\$ 96,135.16
Dept11 Maint	\$ 293,464.91	\$ 290,584.48	\$ (2,880.43)
Dept12 F&B Admin	\$ 99,882.32	\$ 108,655.24	\$ 8,772.92
Dept13 ECC	\$ 175,769.87	\$ 172,322.36	\$ (3,447.51)
Dept15 Mulligan	\$ 144,177.58	\$ 144,047.25	\$ (130.33)
Dept16 Golf	\$ 57,060.97	\$ 79,752.83	\$ 22,691.86
Dept17 Parks	\$ 79,863.95	\$ 320,139.76	\$ 240,275.81
Dept18 Equestrian	\$ 158,686.49	\$ 168,215.19	\$ 9,528.70
Dept19 WC	\$ 323,612.55	\$ 301,907.89	\$ (21,704.66)
Dept20 Golf Main	\$ 513,306.49	\$ 522,574.90	\$ 9,268.41
Dept21 Pool	\$ 110,408.29	\$ 100,999.73	\$ 9,408.56
Dept23 Bar	\$ 34,755.34	\$ 33,390.68	\$ (1,364.66)
Dept24 OTCC	\$ 403,020.39	\$ 379,893.56	\$ (23,126.83)
Dept26 Janitorial	\$ 182,277.34	\$ 182,517.76	\$ 240.42
Dept28 Tennis	\$ 52,701.11	\$ 59,557.47	\$ 6,856.36
Dept30 Grounds	\$ 79,671.80	\$ 79,416.34	\$ (255.46)
<b>Total</b>			<b>\$ 331,451.20</b>





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Dept11 Maint	\$ 24,692.30	\$ 29,483.49	\$ 4,791.19
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Dept15 Mulligan	\$ 9,148.36	\$ 12,304.85	\$ 3,156.49
Dept16 Golf	\$ 6,056.52	\$ 12,261.74	\$ 6,205.22
Dept17 Parks	\$ (1,300.05)	\$ 35,016.58	\$ 36,316.63
Dept18 Equestrian	\$ 19,780.65	\$ 19,849.76	\$ 69.11
Dept19 WC	\$ 34,898.92	\$ 29,207.74	\$ (5,691.18)
Dept20 Golf Main	\$ 47,481.17	\$ 54,643.90	\$ 7,162.73
Dept21 Pool	\$ 7,131.51	\$ 4,102.00	\$ (3,029.51)
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Dept24 OTCC	\$ 26,557.16	\$ 35,980.74	\$ 9,423.58
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<b>Total</b>			<b>\$ 67,913.49</b>



Year to Date

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Dept18 Equestrian	\$ 158,686.49	\$ 168,215.19	\$ 9,528.70
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Dept28 Tennis	\$ 52,701.11	\$ 59,557.47	\$ 6,856.36
Dept30 Grounds	\$ 79,671.80	\$ 79,416.34	\$(255.46)
<b>Total</b>			<b>\$ 331,451.20</b>